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# Flexible Job Shop Scheduling Problems with Arbitrary Precedence Graphs 

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#### Abstract

A common assumption in the shop scheduling literature is that the processing order of the operations of each job is sequential; however, in practice there can be multiple connections and finish-to-start dependencies among the operations of each job. This paper studies flexible job shop scheduling problems with arbitrary precedence graphs. Rigorous mixed integer and constraint programming models are presented, as well as an evolutionary algorithm is proposed to solve large scale problems. The proposed heuristic solution framework is equipped with efficient evolution and local search mechanisms as well as new feasibility detection and makespan estimation methods. To that end, new theorems are derived that extend previous theoretical contributions of the literature. Computational experiments on existing benchmark data sets show that the proposed solution methods outperform the current state-of-the-art. Overall, 59 new best solutions and 61 new lower bounds are produced for a total of 228 benchmark problem instances of the literature. To explore the impact of the arbitrary precedence graphs, lower bounds and heuristic solutions are generated for new large-scale problems. These experiments illustrate that the machine assignment flexibility and density of the precedence graphs, affect not only the makespan, but also the difficulty of producing good upper bounds.


Keywords: Flexible Job Shop Scheduling, Mathematical Programming, Constraint Programming, Evolutionary Algorithms

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## 1 Introduction

Hard-to-solve production scheduling problems have attracted significant attention in the literature (Jin et al. 2002, Caglar Gencosman et al. 2016). An important class of problems that is often encountered in manufacturing shop floors is the Job Shop Scheduling Problem (JSSP). The JSSP seeks to schedule a set of jobs. Each job consists of a set of operations that are processed by a set of machines. Each operation can be processed by only one machine and each machine can process one operation at a time. The operations of a job must be processed in a predefined chained order and the objective is to minimize the total length of the schedule, i.e., the makespan. The JSSP can be used to model a wide variety of scheduling problems (Zhang et al. 2019), yet real-world settings may involve more complex constraints and operational realities.

A well-known generalization of the JSSP is the Flexible Job Shop Scheduling Problem (FJSSP). In the FJSSP each operation can be processed by a set of parallel unrelated machines and the processing times may vary per machine. The FJSSP provides a more realistic modeling framework and thus, a wide range of variants have been introduced. Sequence dependent setup times (Shen et al. 2018), fuzzy processing times (Gao et al. 2016) and random machine breakdowns (Xiong et al. 2013) are notable examples of features that have been studied in the FJSSP literature. Despite research efforts on exact methods (Ku and Beck 2016, Demir and Kürşat Işleyen 2013, Roshanaei et al. 2013), the FJSSP literature is currently dominated by metaheuristic algorithms that aim to solve large-scale problems. Among early approaches, one may distinguish the Tabu Search (TS) methods presented in Brandimarte (1993), Dell'Amico and Trubian (1993), Dauzère-Pérès and Paulli (1997), and Mastrolilli and Gambardella (2000). In the field of population-based algorithms, Gao et al. (2008) developed a hybrid genetic algorithm combined with variable neighborhood descent, González et al. (2015) proposed a Scatter Search (SS) method coupled with Path Relinking (PR), Yi et al. (2016) presented a memetic algorithm, and Wu and Wu (2017) developed an evolutionary algorithm based on quantum physics principles. It is also worth referring to the discrepancy search algorithm and the harmony search algorithm proposed by Ben Hmida et al. (2010) and Yuan et al. (2013), respectively.

The FJSSP assumes that the processing order of the operations of a job is sequential. Nevertheless, in practice the operational hierarchies are not always linear and multiple dependencies among the operations of each job may occur. For example, in assembly shop floors several components and sub-assemblies are processed in parallel until the assembly of the final product (Komaki et al. 2018). With this topic in mind, Alvarez-Valdes et al. (2005) studied a FJSSP
with precedence relations between the jobs. A similar case is studied by Vilcot and Billaut (2008) where different precedence relations exist among the operations of a job, allowing for an operation to have multiple predecessors but at most one direct successor. Birgin et al. (2013) is, according to our knowledge, the first work that refers to the problem as the extended flexible job-shop scheduling problem (eFJSSP). The authors present a Mixed Integer Programming (MIP) model for the eFJSSP together with a set of benchmark problem instances. More recently, Lunardi and Voos (2018) developed a discrete firefly algorithm for the eFJSSP and Yu et al. (2017) extended the mathematical formulation of Birgin et al. (2013) to include job priorities and sequence flexibility.

Motivated by the practical importance of the eFJSSP as well as the sparse eFJSSP literature, our paper makes methodological contributions and proposes new solution methods, it makes theoretical contributions on how to efficiently explore neighborhood structures, and it studies the impact of important problem properties, i.e., the flexibility of having multiple unrelated parallel machines and the density of the precedence graphs. This paper presents MIP and Constraint Programming (CP) formulations and comparisons are made with the MIP model of Birgin et al. (2013) for the eFJSSP. The proposed CP model in particular, seems to perform very well and produces several new improved lower and upper bounds for both the FJSSP and the eFJSSP. For solving large-scale problems, this paper also presents a hybrid evolutionary algorithm. This heuristic solution framework uses adaptive memory structures to keep track of the search history, as well as local search algorithms that use critical path based neighborhood structures. To that end, efficient neighborhood evaluation schemes are proposed that employ new methods for makespan estimation and early feasibility detection. New theorems are derived that extend and generalize previous theoretical results from the work of Dauzère-Pérès and Paulli (1997) for the case of arbitrary precedence graphs. Computational experiments using various well-known benchmark data sets demonstrate that the proposed solution methods outperform the existing state-of-the-art solution approaches for both the FJSSP and the eFJSSP, while improved results and new optimal solutions are reported. Furthermore, experiments using existing, as well as new data sets for the eFJSSP are performed to explore how the flexibility and the density of the precedence graphs affect the solution process and the associated solution cost. The new data sets contain medium and large-scale problem instances considering precedence graphs with various densities. These experiments assess the efficiency, effectiveness and scalability of the new solution methods. In every case, we report lower and upper bounds and we discuss the effect of
the precedence graphs on the solution quality as well as on the time needed to produce optimal or near optimal solutions. Lastly, various managerial insights are also extracted.

The remainder of this paper is organized as follows. Section 2 describes the MIP and CP formulations, as well as some definitions and propositions that are used throughout the paper. Section 3 presents the proposed evolutionary algorithm along with its components. In Section 4, we present the details of the computational experiments and results, finally the paper concludes in Section 5 by also providing some future research prospects.

## 2 Preliminaries

This section provides the basic definitions and, in particular, Section 2.1 introduces the notation that is used throughout the paper and paves the way for Section 2.2 and Section 2.3 that present the MIP and CP models, respectively. In the remainder of the paper, we will refer to the problem as the Flexible Job Shop Scheduling with Arbitrary Precedence Graphs, as opposed to the term eFJSSP, since we believe it is more suitable.

### 2.1 Notation

The FJSSP with arbitrary precedence graphs can be depicted as follows. There exists a set of jobs $J=\{1, \ldots, l\}$ and a set of available machines $M=\{1, \ldots, m\}$. We define two dummy operations $i_{u}^{\circ}$ and $i_{u}^{*}$ for each job $u \in J$, which correspond to the first and the last operations of the job respectively. Each job $u$ consists of a set of operations $O_{u}$, including the dummy operations. There exists a set $\Omega$ that includes all the operations of the problem, $\Omega=\bigcup_{u=1}^{l} O_{u}$. Let $n=|\Omega|$ denote the total number of operations. Each operation $i \in \Omega$ can be executed on a set of available machines $M_{i} \subseteq M$ and has a processing time $p_{i, k}$, where $k \in M_{i}$. Each operation is executed once by a single machine, the machines can execute only one operation at a time and no pre-emption is allowed. Note that for the dummy operations $i_{u}^{\circ}$ and $i_{u}^{*}$, we assume $M_{i_{u}^{\circ}}=M_{i_{u}^{*}}=\emptyset$ and $p_{i_{u}^{\circ}, k}=p_{i_{u}^{*}, k}=0$, for all $k \in M$. The flexibility $f x$ of the problem can be defined as a metric of the degrees of freedom regarding the assignment of operations to different machines, and it can be calculated as $\frac{1}{n} \sum_{i=0}^{n}\left|M_{i}\right|$.

For depicting the FJSSP with arbitrary precedence graphs, we adapt the disjunctive directed graph representation as introduced by Mastrolilli and Gambardella (2000) for the FJSSP. Let 0 represent the start node of the schedule that it is connected to the first operation of each job $u$ of the problem $i_{u}^{\circ}$. Similarly, let $*$ represent the end of the schedule that it is connected to the
last operation $i_{u}^{*}$ of each job $u$.

Definition 1. A disjunctive graph $D(\mathcal{V}, \mathcal{A} \cup \mathcal{E})$ consists of a set of nodes (operations) $\mathcal{V}=$ $\Omega \cup\{0, *\}$, a set of conjunctive directed $\operatorname{arcs} \mathcal{A}$ and a set of disjunctive $\operatorname{arcs} \mathcal{E}$. The conjunctive directed arcs dictate the relations among the operations of the same job. The disjunctive arcs dictate all possible connections between operations of the same machine.

Figure 1 provides an example of a typical disjunctive graph for the FJSSP with arbitrary precedence graphs within the operations of each job that consists of two jobs $\left(i_{1}^{\circ}-i_{1}^{*}\right.$ and $\left.i_{2}^{\circ}-i_{2}^{*}\right)$, three machines, four operations per job and different precedence graphs per job.


Figure 1: A disjunctive graph of an FJSSP problem with arbitrary precedence constraints with two jobs, three machines and a total of eight operations

For every job $u \in J$, a precedence graph $G_{u}^{P}=\left(O_{u}, A_{u}\right)$ can be defined, where $A_{u}$ contains the conjunctive arcs that represent the precedence relations between the operations $O_{u}$ of a job $u$. Note that $\mathcal{A}=\bigcup_{u=1}^{l} A_{u}$ and $G_{u}^{P} \subset D$. For every operation $i$, the sets $P J_{i}$ and $S J_{i}$ denote the immediate job predecessor and successor operations, respectively. Note that $P J_{i} \subset \Omega$ and $S J_{i} \subset \Omega$. Figure 2 shows an example of a job precedence graph. Sets $P J_{i}$ and $S J_{i}$ can have an arbitrary cardinality, while in the case that $\left|P J_{i}\right| \leq 1$ and $\left|S J_{i}\right| \leq 1$ is true for all $i \in \Omega$, then the problem is equivalent to the simple FJSSP with chain-like precedence graphs. Note that there is no hierarchy on the processing order of the predecessors or successors of an operation, thus all operations of the sets $P J_{i}$ and $S J_{i}$ are equivalent.

On the basis of the above, the density $\delta_{u}$ of the precedence graph $G_{u}^{P}$ of job $u$ is calculated in this paper as follows:

$$
\begin{equation*}
\delta_{u}=\frac{\sum_{j=1}^{\left|O_{u}\right|}\left|S J_{j}\right|}{\left|O_{u}\right|\left(\left|O_{u}\right|-1\right)} \tag{1}
\end{equation*}
$$



Figure 2: A job precedence graph with 30 operations

The problem's density $\delta$ is defined in this paper as the average density of all $l$ precedence graphs as follows:

$$
\begin{equation*}
\delta=\frac{1}{l} \sum_{u=1}^{l} \delta_{u} \tag{2}
\end{equation*}
$$

Given a disjunctive graph $D(\mathcal{V}, \mathcal{A} \cup \mathcal{E})$, an $\operatorname{arc}(i, j) \in \mathcal{A} \cup \mathcal{E}$ represents the immediate connection from node $i$ to node $j(i \neq j)$. Set $\mathcal{A}$ can be expressed as follows:

$$
\begin{equation*}
\mathcal{A}=\left\{(i, j), \forall i \in \Omega, \forall j \in S J_{i}\right\} \cup\left\{(j, i), \forall i \in \Omega, \forall j \in P J_{i}\right\} \tag{3}
\end{equation*}
$$

Set $\mathcal{E}$ can be expressed as the union of all the disjunctive arc sets $\mathcal{E}_{k}$ for each machine $k$ of the problem.

$$
\begin{aligned}
\mathcal{E}_{k} & =\bigcup\left\{(i, j): k \in M_{i} \cap M_{j}, i \neq j, \forall i, j \in \Omega\right\} \\
\mathcal{E} & =\bigcup \mathcal{E}_{k}, \forall k \in m
\end{aligned}
$$

Note that for the sake of simplicity, we can exclude from sets $\mathcal{A}$ and $\mathcal{E}$ the following sets of $\operatorname{arcs}:\left\{\left(0, i_{u}^{\circ}\right), \forall u \in J\right\}$ and $\left\{\left(i_{u}^{*}, *\right), \forall u \in J\right\}$.

Definition 2. A solution $s$ is defined as a pair ( $\alpha, \pi$ ), where $\alpha$ is a vector that represents the assignment information of operations to machines and $\pi$ is a table of vectors that represents the sequence of operations executed at each machine.

More specifically, let $\alpha=\{\alpha(i), \forall i \in \Omega\}$, where $\alpha(i) \in M_{i}$, and $\pi=\left\{\pi_{k}, \forall k \in M\right\}$, where $\pi_{k}$ denotes the permutation of operations processed by machine $k$. For the sake of completion, every permutation $\pi_{k}$ starts and ends with two dummy operations $m_{k}^{\circ}, m_{k}^{*} \in \Omega$ that denote the start and the end operations of machine $k$, respectively. Note that $M_{m_{k}^{\circ}}=M_{m_{k}^{*}}=\{k\}$ and
$p_{m_{k}^{\circ}, k}=p_{m_{k}^{*}, k}=0$, for all $k \in M$. Note that given $\pi$, one can derive the assignment vector $\alpha$, but for the sake of simplicity $\alpha$ is also included in the definition of a solution.

Let us consider the problem illustrated by Figure 1. A solution consists of the permutation vectors of the executed operations per machine, for example $\pi_{1}=\left(m_{1}^{\circ}, 6,8, m_{1}^{*}\right), \pi_{2}=$ $\left(m_{2}^{\circ}, 1,4,2, m_{2}^{*}\right), \pi_{3}=\left(m_{3}^{\circ}, 5,3,7, m_{3}^{*}\right)$ and $\pi=\left\{\pi_{1}, \pi_{2}, \pi_{3}\right\}$. On this basis, one can also determine the assignment vector, in this example $\alpha=(2,2,3,2,3,1,3,1)$.

We use $p m_{i}$ (and $s m_{i}$ ) to denote the machine predecessor (and successor) of operation $i$ assigned to machine $\alpha(i)$ in a solution $s(\alpha, \pi)$.

Definition 3. A directed acyclic graph $G=\left(\mathcal{V}, \mathcal{E}^{*}\right) \subset D$ can be used to represent a solution $s$. The set of directed $\operatorname{arcs} \mathcal{E}^{*} \subset \mathcal{A} \cup \mathcal{E}$ corresponds to the existing machine precedence relations between operations assigned to the same machine as well as the directed arcs that represent precedence relations between operations of the same job.

Definition 4. Given a solution graph $G=\left(\mathcal{V}, \mathcal{E}^{*}\right), \rho(i, j)$ with $i, j \in \Omega$ represents the longest directed path $\left\{i, o_{1}, o_{2}, \ldots, o_{z-1}, o_{z}, j\right\}$ between $i$ and $j$. The sequence $o_{1}$ to $o_{z}$ denotes all intermediate operations of the corresponding path. The time length of $\rho(i, j)$ is denoted as $L(i, j)$.

Since the graph $G$ is directed, for any path that exists between two operations $i, j$ holds that $L(i, j)>0$. If there is no path connecting the two operations, then $L(i, j)=0$. To calculate $L(i, j)$, we need the start and the completion times of the operations in the path. For each operation $i$ its start and completion times can be calculated in $O(n)$ using a labeling algorithm (Adams et al. 1988).

The sets $\mathcal{P}_{i}$ and $\mathcal{S}_{i}$ contain all the predecessors and successors of an operation $i$ in the solution graph $G$, respectively. That is $\mathcal{P}_{i}=\{v, \forall v \in \Omega: L(v, i)>0\}$ and $\mathcal{S}_{i}=\{v, \forall v \in \Omega: L(i, v)>0\}$. Note that $P J_{i} \subset \mathcal{P}_{i}$ and $S J_{i} \subset \mathcal{S}_{i}$.

Definition 5. The cost of a solution $s$, namely the makespan of the schedule $C_{\text {max }}^{s}$, is defined as the length of the longest path from 0 to $*$, i.e., $L(0, *)$. For the sake of brevity, in some cases we may omit the superscript that denotes the corresponding solution.

Definition 6. The head times $r_{i}$ denote the difference between the start time of the schedule and the start time of an operation $i$. The head times are also equal to the length of the longest path from node 0 to operation $i$, i.e., $r_{i}=L(0, i)$.

Definition 7. The tail times $q_{i}$ denote the difference between the completion time $C_{i}$ of the operation $i$ and the makespan $C_{\max }$, i.e., $q_{i}=C_{\max }-C_{i}$.

The head and tail times can also be determined as follows:

$$
\begin{array}{ll}
r_{i}=\max \left(\max _{\forall e \in P J_{i}}\left(r_{e}+p_{e, \alpha(e)}\right), r_{p m_{i}}+p_{p m_{i}, \alpha(i)}\right) & \forall i \in \Omega \\
q_{i}=\max \left(\max _{\forall e \in S J_{i}}\left(q_{e}+p_{e, \alpha(e)}\right), q_{s m_{i}}+p_{s m_{i}, \alpha(i)}\right) & \forall i \in \Omega \tag{5}
\end{array}
$$

Definition 8. All operations included in $\rho(0, *)$ are named critical. Critical operations have no flexibility to move back and forth in the scheduling horizon, and thus they define the length of the schedule, i.e., the makespan. An operation $i$ is critical when $C_{\max }=r_{i}+p_{i, \alpha(i)}+q_{i}$.

Definition 9. A sequence of consecutive operations $B=\left\{o_{1}, o_{2}, \ldots, o_{e-1}, o_{e}\right\} \subseteq \pi_{k}$ processed on the same machine $k$ is considered as a critical block if all operations $i \in B$ are critical and $|B| \geq 2$.

For the FJSSP with arbitrary precedence graphs, it is also important to provide the definition of the redundant arcs and the maximum density of precedence graphs.

Definition 10. Let $i, j$ be two nodes of a disjunctive graph $D(\mathcal{V}, \mathcal{A} \cup \mathcal{E})$, so that a path $\rho(i, j)$ exists in $\mathcal{A}$. If the conjunctive arc $(i, j)$ also exists in $\mathcal{A}$ and $|\rho(i, j)| \geq 2$, then the arc $(i, j)$ is labeled as redundant.

Given a precedence graph $G_{u}^{P}$ of a job $u$, the maximum density $\delta_{u}^{\max }$ represents the density of a fully saturated version of $G_{u}^{P}$ that has the maximum possible number of non-redundant arcs. Given an upper bound $\theta$ on the number of predecessors and successors per operation $i \in J_{u}$, the maximum number of non-redundant arcs of $G_{u}^{P}$ can be calculated as follows:

$$
\begin{equation*}
n R A=\theta+\left(z_{1}-1\right) \theta^{2}+z_{2} \theta+\max \left(z_{2},\left(1-z_{2}\right) \theta\right) \tag{6}
\end{equation*}
$$

where $z_{1}=\left\lfloor\frac{\left\lfloor O_{u} \mid-2\right.}{\theta}\right\rfloor$ and $z_{2}=\left(\left|O_{u}\right|-2\right)(\bmod \theta)$.
Based on $n R A$, the maximum density of $G_{u}^{P}$ as follows:

$$
\begin{equation*}
\delta_{u}^{\max }=\frac{n R A}{\left|O_{u}\right|\left(\left|O_{u}\right|-1\right)} \tag{7}
\end{equation*}
$$

### 2.2 Mixed Integer Programming Formulation

The mathematical formulation presented in this section is inspired by the earlier works of Roshanaei et al. (2013) and Shen et al. (2018). However, one major difference is that we adopt a single index for indexing the operations that leads to a simpler notation.

Let $C_{i}$ denote the completion time of operation $i \in \Omega$. Let us also define a pair of binary variables $Y_{i, k}$ and $X_{i, j, k}$. The former is equal to one if operation $i$ is assigned to machine $k$; zero otherwise. The latter is equal to one if operations $i$ and $j$ are assigned to the same machine $k$ and $j$ is processed after $i$; zero otherwise.

$$
\begin{equation*}
\operatorname{minimize} C_{\max } \tag{8}
\end{equation*}
$$

subject to:

$$
\begin{array}{lr}
\sum_{k=1}^{m} Y_{i, k}=1 & \forall i \in \Omega \\
C_{i} \geq C_{j}+\sum_{k=1}^{m} Y_{i, k} p_{i, k} & \forall i \in \Omega, \forall j \in P J_{i} \\
C_{i} \geq C_{j}+p_{i, k}-\mathcal{M}\left(2+X_{i, j, k}-Y_{i, k}-Y_{j, k}\right) & \forall i, j \in \Omega, \forall k \in M_{i} \cap M_{j} \\
C_{j} \geq C_{i}+p_{j, k}-\mathcal{M}\left(3-X_{i, j, k}-Y_{i, k}-Y_{j, k}\right) & \forall i, j \in \Omega, \forall k \in M_{i} \cap M_{j} \\
C_{i} \geq 0 & \forall i \in \Omega \\
C_{\text {max }} \geq C_{i_{u}^{*}} & \forall u \in J \\
X_{i, j, k} \in\{0,1\} & \forall i, j \in \Omega, \forall k \in M \\
Y_{i, k} \in\{0,1\} & \forall i \in \Omega, \forall k \in M \tag{16}
\end{array}
$$

The objective (8) is to minimize the makespan $C_{\text {max }}$. Constraints (9) ensure that each operation is assigned to exactly one machine. Constraints (10) ensure that the job precedence relations are satisfied, i.e., an operation is processed after all of its job predecessors are processed. Constraints (11) and (12) enforce that there is no overlap between two operations scheduled on the same machine. Note that the set of constraints (11) and (12) is empty when $M_{i} \cap M_{j}=\emptyset$, while $\mathcal{M}$ is a large number. Since the difference between $C_{j}$ and $C_{i}$ for any operations $i, j$ cannot exceed the makespan $C_{\max }$, a valid upper bound for $\mathcal{M}$ can be calculated as $\sum_{i \in \Omega} \max _{k \in M_{i}} p_{i, k}$. Constraints (14) calculate the makespan, while constraints (13) make sure that the completion times are positive. Lastly, constraints (15) and (16) define the variables $X$ and $Y$. Note that
the dummy machine operations $m_{k}^{\circ}, m_{k}^{*}, \forall k \in m$ are not considered in the model.
The main difference between the MIP formulation (8) - (16) and the formulation proposed by Birgin et al. (2013) can be found in the representation of the machine precedence constraints. Note that the formulation of Birgin et al. (2013) introduces a smaller number of constraints. A comparison between the two MIP formulations for the FJSSP with arbitrary precedence graphs is provided in Sections 4.4 and 4.6.

### 2.3 Constraint Programming Formulation

Constraint Programming has been successfully applied for solving various highly constrained and large-scale scheduling problems (Goel et al. 2015, Rasmussen et al. 2017, Unsal and Oguz 2013). The input of a CP model is a set of decision variables, a finite set of alternative values as a domain per decision variable, as well as a set of constraints that have to be satisfied. A CP solver works by enumerating feasible solutions of the problem using branching algorithms. During this process, it also tries to decrease the domain cardinality of each decision variable by propagating through the constraints. Constraint propagation identifies values or combinations of values across multiple decision variables that cannot be part of a feasible solution, and therefore, can be excluded from the domain sets of the corresponding decision variables, which can lead to branch pruning (Laborie et al. 2018).

Specifically, for scheduling applications CP models use interval variables. This type of variable is a natural way of describing a task. Interval variables have four attributes: IsPresent, Start, End and Size. IsPresent indicates if the interval variable is included in the solution or not, Start and End denote the start and the end time of the interval variable, i.e., the start and the end time of the task, while Size refers to the size of the interval, i.e., the length of the task.

In our implementation, for each operation $i$ a decision interval variable $\tau_{i}$ is defined. The alternative execution options (modes) of an operation $i$ on a machine $k \in M_{i}$ are also defined as decision interval variables $\phi_{i, k}$. For these variables a constraint is defined such that the Size attribute of each $\phi_{i, k}$ is equal to the processing time $p_{i, k}$ of $i$ on machine $k$. We also define a set $\mu_{i}=\left\{\phi_{i, k}, \forall k \in M_{i}\right\}$ to represent all the available execution modes per operation $i$, which is also used to denote the domain set of variable $\tau_{i}$. Lastly, a sequence interval decision variable $\sigma_{k}$ is defined per machine $k$ over the set of interval variables $\sigma_{k}=\left\{\phi_{i, k}, \forall i \in \Omega\right\}$.

$$
\begin{equation*}
\operatorname{minimize} C_{\max } \tag{17}
\end{equation*}
$$

subject to:

$$
\begin{array}{lr}
\text { Alternative }\left(\tau_{i}, \mu_{i}\right) & \forall i \in \Omega \\
\text { EndBeforeStart }(j, i) & \forall i \in \Omega, \forall j \in P J_{i} \\
\text { NoOverlap }\left(\sigma_{k}\right) & \forall k \in M \\
C_{\max } \geq \operatorname{EndOf}\left(\tau_{i}\right) & \forall i \in \Omega
\end{array}
$$

The objective (17) refers to the minimization of the makespan. Constraints (18) are used to enforce a unique selection of the available modes for the interval variable $\tau_{i}$ out of the set $\mu_{i}$. Constraints (19) are used to cover the precedence relations of the problem, i.e., each operation $i$ can start as soon as all of its job predecessors $j \in P J_{i}$ have finished. Constraints (20) ensure that the interval variables included in $\sigma_{k}$ do not overlap, since a machine can execute only one operation at a time. They also ensure that each operation starts after its machine predecessor has finished. Lastly, constraint (21) is responsible for the calculation of the makespan. Note that the $\operatorname{EndOf}$ function is used to retrieve the End attribute of an interval variable $\tau_{i}$, i.e. its completion time $C_{i}$. Compared to the MIP model described earlier, the number of decision variables of the CP model is smaller. To that end, one may expect smaller memory requirements from the solver side; however, there is no guarantee for the amount of memory that would be actually required during run-time, especially when solving large-scale problem instances. Note that the MIP and CP models are formulated to solve the FJSSP with arbitrary precedence graphs, nevertheless the same formulation can be used to solve the classic FJSSP under the following assumptions: $\left|P J_{i}\right| \leq 1,\left|S J_{i}\right| \leq 1, \forall i \in O_{u}, \forall u \in J$.

## 3 Evolutionary Algorithm

This section presents an evolutionary algorithm for generating high quality heuristic upper bounds. The proposed algorithm is inspired from PR and SS frameworks (Martí et al. 2006, Glover et al. 2000). These frameworks have been proven to be very efficient in solving various hard combinatorial optimization problems, including a wide variety of scheduling problems (González et al. 2015, Jia and Hu 2014). Our EA amalgamates the basic principles of these frameworks. It is also equipped with several innovative elements, tailored for addressing the FJSSP with arbitrary precedence graphs, which are unpacked in this section. Among them, the
main highlights are the new frequency map and solution distance metrics used for updating the reference set, the improved feasibility check and makespan estimation methods used during local search that are taken from the FJSSP literature, and the new multi-solution PR mechanism used during subset generation.

Algorithm 1 depicts the proposed solution method. During the initialization phase, a reference set $R$ is populated with solutions produced via a greedy randomized construction heuristic method that is described in Section 3.1. The selection of reference solutions is based on the makespan and a score based to an arc frequency map. The arc frequency map can be seen as an adaptive memory structure that records the history of the search process (visited solutions). Therefore, high scores indicate that a solution is comprised of more rarely encountered elements (see Sections 3.2 and 3.3 for details). Next, the evolutionary phase is triggered and $R$ is evolved for a number of generations. The size of the reference set $R$ is controlled by parameter $\zeta$. At each generation, a set $C$ of recombined candidate solutions is produced with cardinality equal to $|R|$. A PR mechanism is employed for this purpose that randomly selects and combines $\beta$ solutions from $R$. To that end, a TS algorithm is applied to each solution for further improvement (education phase). The local search process is repeated for maxIterations iterations until no further improvement is observed, while the number of iterations that a local move is considered "tabu" is controlled by parameter $\xi$ (tabu tenure). The improved solutions are used to update the arc frequency map and compete to update $R$. The algorithm terminates after a number of maxGenerations iterations without observing any improvement on the best solution found.

The arc frequency map, the PR and the TS algorithmic components are described in Sections $3.2,3.4$ and 3.5 , respectively. Note that $\lambda, \zeta, \beta, \xi$, maxIterations and maxGenerations are hyperparameters and termination conditions that are described in the following sections.

### 3.1 Reference Set Generation Method

In the initialization phase, the goal is to generate an initial reference set of adequately diverse initial solutions. We adopt a greedy randomized solution construction scheme, similar to that of GRASP (Feo and Resende 1995). The solution construction process works as follows: assume an empty solution $s$; at each iteration an operation $i$ is added into the partially constructed solution $s$. Note that all machines $k \in M_{i}$ and all qualified positions $j$ on the permutation of each machine $k$ are examined. Each feasible combination, i.e., that does not introduce cycles to the solution graph, can be seen as a tuple $(i, k, j)$ that is evaluated and the corresponding

```
Algorithm 1 Evolutionary Algorithm
Require: \(\lambda, \zeta, \beta, \xi\), maxIterations and maxGenerations
    \(g \leftarrow 0, R \leftarrow \emptyset\)
    InitializeArcFrequencyMap()
    repeat \(\triangleright 1\). Initialization phase
        \(s \leftarrow\) GreedyRandomisedConstruction \((\lambda)\)
        UpdateArcFrequencyMap \((s)\)
        \(R \leftarrow\) UpdateReferenceSet \((s, R)\)
    until \(|R|=\zeta\)
    \(s_{*} \leftarrow \operatorname{argmin}_{s \in R} C_{\max }^{s}\)
    repeat
        \(C \leftarrow \emptyset\)
        repeat
            \(s \leftarrow \operatorname{PathRelinking}(\beta, R)\)
            \(C \leftarrow C \cup\{s\}\)
        until \(|C|=|R|\)
        for all \(s_{c} \in C\) do
            \(s^{\prime} \leftarrow\) TabuSearch \(\left(s_{c}, \xi\right.\), maxIterations \() \quad \triangleright 3\). Education phase
            UpdateArcFrequencyMap \(\left(s^{\prime}\right)\)
                \(R \leftarrow\) UpdateReferenceSet \(\left(s^{\prime}, R\right)\)
        end for
        \(\dot{s}_{*} \leftarrow \operatorname{argmin}_{s \in R} C_{\max }^{s}\)
        if \(C_{\text {max }}^{s_{*}}<C_{\text {max }}^{s_{*}}\) then
            \(g \leftarrow 0, s_{*} \leftarrow \dot{s}_{*}\)
        else
                \(g \leftarrow g+1\)
        end if
    until \(g>\) maxGenerations
    return \(s_{*}\)
```

makespan, i.e., $C_{\text {max }}^{s}$ is calculated. The solutions derived from these combinations $(i, k, j)$ are stored in a Candidate List (CL) and are sorted in an ascending order of their makespan. At each iteration, we extract a Restricted Candidate List (RCL) with the top ranked partially constructed solutions from CL, we randomly select an element from RCL, and we continue to the insertion of the next operation. The cardinality of RCL is equal to $\left\lceil\frac{|C L|}{\lambda}\right\rceil$. The procedure continues until all operations $i \in \Omega$ are scheduled and a complete solution $s$ is produced.

### 3.2 Frequency Map and Distance Metric

The proposed algorithm introduces an adaptive memory structure in the form of a frequency map that collects information about the elements of improved solutions visited during the search. This is represented by a three dimensional matrix $W$ and the value of an element $W[i, j, k]$ holds the number of times an arc $(i, j)$ has been observed on machine $k$. This arc frequency map is used to derive a diversity metric for a solution, referred hereafter as seldomness. The intuition
is the following: high seldomness scores show that a solution contains few frequent arcs, and thus it can be seen as a more diversified solution, while low scores of seldomness show that a solution contains many frequent arcs, and thus denoting a less diversified solution. The goal is to identify frequent elements of high quality solutions, and also guide the search towards less frequent elements to encourage diversification.

For a solution $s(\alpha, \pi)$ with a solution graph $G$, the seldomness $d_{r}(s)$ is calculated by the inverse sum of the normalized frequencies of each arc (excluding conjunctive arcs) that exists in $G$. This can be expressed by using the set of permutation vectors $\pi$ of $s$ :

$$
\begin{equation*}
d_{r}(s)=1-\sum_{k=0}^{m} \sum_{j=1}^{\left|\pi_{k}\right|-1} \hat{W}\left[\pi_{k}(j), \pi_{k}(j+1), k\right] \tag{22}
\end{equation*}
$$

To ensure that the seldomness is comparable across different solutions, we maintain the matrix $\hat{W}$ that contains normalized frequency values. These values are derived by dividing the frequencies of each element with the number of solutions visited during the search as well as the number of arcs of solution $s$, i.e., $\sum_{k \in M}\left(\left|\pi_{k}\right|-1\right)$. The sum of the normalized frequency values across all the arcs of $G$ is less than one at all times, and therefore, the seldomness metric takes only values from zero to one.

Let us also define the distance between two solutions. A common metric is the so-called hamming distance that considers the number of different arcs between the two solutions (Mattfeld 2013). For the FJSSP, this definition is extended to capture the assignment information of operations to different machines. In particular, González et al. (2015) proposed two different distance metrics for the assignment of operations to machines and the sequencing of the operations on the machines. In a similar fashion, we combine both decision elements and we introduce a metric for measuring the distance $d_{h}\left(s, s^{\prime}\right)$ between two solutions $s$ and $s^{\prime}$ as follows:

$$
\begin{equation*}
d_{h}\left(s, s^{\prime}\right)=\sum_{k}^{M} \sum_{i}^{\Omega}\left(Y_{i, k}^{s} \oplus Y_{i, k}^{s^{\prime}}\right)+\sum_{k}^{M} \sum_{i}^{\Omega}\left(1-Y_{i, k}^{s} \oplus Y_{i, k}^{s^{\prime}}\right) \sum_{j}^{\Omega}\left(X_{i, j, k}^{s} \oplus X_{i, j, k}^{s^{\prime}}\right) \tag{23}
\end{equation*}
$$

The symbol $\oplus$ is used to describe a $X O R$ operator between two binary variables, i.e., when comparing $Y_{i, k}^{s} \oplus Y_{i, k}^{s^{\prime}}$ the result is 0 if and only if operation $i$ is assigned on the same machine $k$ on both solutions $s, s^{\prime}$ or if it not assigned on machine $k$ on both solutions $s, s^{\prime}$. Otherwise, if the assignments are different the operator returns 1. Note that superscripts are used in binary variables $X, Y$ to indicate the solution they refer to.

### 3.3 Reference Set Update Method

The update of $R$ is important since it partially controls the evolution process. The aim is to maintain reference solutions that are high quality in terms of makespan, but also diverse to each other. For this purpose, we resort to the seldomness metric defined earlier. Assume that $s_{b}$ and $s_{w}$ denote the best and the worst solutions in the reference set, respectively. Let $s_{c}$ be a candidate reference solution. If $C_{\max }^{s_{c}}<C_{\max }^{s_{w}}$, then $s_{c}$ replaces a solution $s_{r} \in R$ that satisfies the condition $C_{\text {max }}^{s_{c}} \leq C_{\max }^{s_{r}} \wedge d_{r}\left(s_{c}\right) \geq d_{r}\left(s_{r}\right)$. When multiple solutions satisfy the condition, then the one with the worst makespan is selected to be removed. Additionally, if these solutions are tied in terms of makespan, then the solution with the lowest seldomness is selected to be removed. If a tie occurs in terms of both the makespan and the seldomness, then the reference set is not updated. Note that, such ties are rare, since the reference set is continuously evolving and the seldomness metric for the reference solutions are updated based on the history of the search. In the special case that $C_{\text {max }}^{s_{c}}<C_{\text {max }}^{s_{b}}$ and the seldomness criterion is not met, then $s_{c}$ replaces $s_{w}$.

### 3.4 Subset Generation Method

A critical component for the evolution process is the solution recombination mechanism. The aim is to combine components of parent solutions so as to produce high quality, but also diversified subsets of candidate solutions (offspring). Path relinking offers a powerful and flexible framework (Glover et al. 2000, Tarantilis et al. 2012) and it is used to explore trajectories in the solution space between pairs of reference solutions. Starting from an initial solution, local moves are performed in an effort to reach the guiding solution by reducing at each local search iteration the distance between them. In our framework, the PR is used to systematically generate paths and intermediate solutions from a subset of solutions $\beta$.

The proposed subset generation method works as follows: Firstly, $\beta$ solutions are selected randomly with equal probability. Based on the selection sequence, an ordered set $Z=\left(s_{1}, s_{2}\right.$, $\left.\ldots, s_{\beta}\right) \subset R$ is derived. The order is also random, but we ensure that no replicates of $Z$ reappear after the end of the process. Based on this order, the PR is applied initially between $s_{1}$ and $s_{2}$. The objective is to minimize $d_{h}\left(s_{1}, s_{2}\right)$, while the path $L S_{1}\left(s_{1}, s_{2}\right)$ is generated that consists of all the solutions visited. Among them, we select the best in terms of makespan $s_{1}^{b}=\operatorname{argmin}_{s \in L S_{1}} C_{\text {max }}^{s}$. Next, starting from $s_{1}^{b}$ the local search path $L S_{2}\left(s_{1}^{b}, s_{3}\right)$ is generated and the best encountered solution $s_{2}^{b}=\operatorname{argmin}_{s \in L S_{2}} C_{\max }^{s}$ is returned. This procedure continues
until all $\beta-1$ paths are explored and the final best $s_{\beta-1}^{b}=\operatorname{argmin}_{s \in L S_{\beta-1}} C_{\text {max }}^{s}$ is returned. Note that during the selection of the best solution of a path, the initial and the guiding solutions are disregarded. Figure 3 provides a visualization of the above PR for three solutions $(\beta=3)$.


Figure 3: Visualization of PR for a combination of $\beta=3$ solutions following the ordered set $\left(s_{1}, s_{2}, s_{3}\right)$

```
Algorithm 2 Path Relinking
Require: : \(R, \beta\)
    \(Z \leftarrow \operatorname{SelectAtRandom}(R, \beta)\)
    \(i \leftarrow 1\)
    \(s_{0}^{b} \leftarrow Z(1)\)
    repeat
        \(s_{i}^{b} \leftarrow\) TabuSearch \(\left(s_{i-1}^{b}, \xi\right.\), maxIterations \() \quad \triangleright\) TS to minimize \(d_{h}\left(s_{i-1}^{b}, Z(i+1)\right)\)
        \(i \leftarrow i+1\)
    until \(i=\beta\)
    return \(s_{\beta-1}^{b}\)
```

An overview of the proposed PR mechanism for generating a recombined solution from an ordered solution set $Z$ is presented in Algorithm 2. The TS algorithm that is described later in Section 3.5 is used to generate the search trajectories from an initial solution $s_{i-1}^{b}$, which is equal to $Z(1)$ for the first iteration, to a guiding solution $Z(i+1)$. For this purpose, a hierarchical objective is adopted; minimize the distance $d_{h}\left(s_{i-1}^{b}, Z(i+1)\right)$ as primary objective and break ties based on the makespan.

### 3.5 Local Improvement Method

A TS algorithm is used for improving the recombined solutions derived by the PR. The aim is to explore the solution space by moving at every iteration from a solution $s$, to the best admissible
solution given a neighborhood structure. In the proposed framework we employ the so-called simple relocation $N_{1}$, the critical relocation $N_{2}$ and the critical block relocation $N_{3}$ (see Section 3.5.1 for details). At each iteration, a neighborhood structure is selected according to an equal probability and the corresponding solution neighborhood is evaluated. To that end, a short term memory records the most recently visited solutions and prevents revisiting them for a number of iterations $\xi$ (tabu tenure). The tabu status can be overridden only if the examined neighboring solution improves the best encountered solution $s_{\text {best }}$ (aspiration condition). The overall local search scheme iterates until the termination conditions are met.

Algorithm 3 provides an overview of the proposed local improvement method. Regarding the termination condition, a maximum number of iterations maxIterations without observing any further improvement is imposed. Also note that in Line 5 of Algorithm 3, the best admissible neighboring solution is selected according to a fitness function $\mathcal{F}$ that can be either the makespan, or any weighted or hierarchical combination of solution fitness metrics. The proposed local search is also used for generating paths between an initial and a guiding solution. In that case, the primary objective is to minimize the humming distance of the current neighboring solutions w.r.t. the guiding solution, while the secondary objective is to minimize the makespan.

```
Algorithm 3 Tabu Search
Require: \(s\), maxIterations,\(\xi\)
    \(s_{\text {best }} \leftarrow s, i \leftarrow 0\)
    while \(i \leq\) maxIterations do
        \(y \leftarrow\) RandomSelection ()\(\quad \triangleright y \in\{1,2,3\}\)
        \(N_{y} \leftarrow\) NeighborhoodEvaluation \((y, s) \quad \triangleright\) Solution neighborhood
        \(s \leftarrow \arg \min _{s_{c} \in N_{c}} \mathcal{F}\left(s_{c}\right) \quad \triangleright \mathcal{F}(s)\) represents the fitness function
        if \(C_{\max }^{s}<C_{\max }^{s_{b e s t}}\) then
            \(s_{\text {best }} \leftarrow s\)
            \(i \leftarrow 0\)
        else
            \(i \leftarrow i+1\)
        end if
        UpdateTabuList \((s, \xi)\)
    end while
    return \(s_{\text {best }}\)
```


### 3.5.1 Neighborhood structures

Given a solution $s(\alpha, \pi)$ and its associated graph $G=\left(\mathcal{V}, \mathcal{E}^{*}\right)$, the neighborhood operator $y$ modifies a machine permutation $\pi_{k}$ of a mechine $k$ and produces a set of neighboring solutions $N_{y}$. The solutions that are derived by these amendments are considered as neighbors of the
solution $s$ and form a neighborhood $N_{y}(s)$.
All neighborhood structures involve the relocation of a single operation $i$ from its permutation $\pi_{\alpha(i)}$ to the same or a different permutation of operations $\pi_{k}$. Let $v, w$ be two consecutive operations with $v, w \in \pi_{k},(v, w) \in \mathcal{E}^{*}$ and $i \neq v, w$. The relocation of an operation $i$ between operations $v$ and $w$ results in a new solution $s^{\prime}$ and its corresponding solution graph $\dot{G}=\left(\mathcal{V}, \mathcal{E}^{*}\right)$, where $\mathcal{E}^{*}=\mathcal{E}^{*} \cup\left\{\left(p m_{i}, s m_{i}\right),(v, i),(i, w)\right\} \backslash\left\{\left(p m_{i}, i\right),\left(i, s m_{i}\right),(v, w)\right\}$. The feasibility conditions of a relocation move are discussed in Section 3.5.2.

The neighborhood structure $N_{1}$ involves the relocation of every operation $i \in \Omega$ to every feasible position of a machine permutation $\pi_{k}$. The size of $N_{1}$ is $O\left(n^{2}\right)$. To the contrary, $N_{2}$ and $N_{3}$ focus only on critical operations and seek to reduce the length of the critical paths (see Definition 8). Similar neighborhood structures also appear in the works of Mastrolilli and Gambardella (2000), Bozejko et al. (2010), González et al. (2015). In particular, $N_{2}$ considers the relocation of every critical operation on every feasible position of a machine permutation $\pi_{k}$. Since the number of critical operations is at most $n$, the size of $N_{2}$ is also $O\left(n^{2}\right)$. Nevertheless, in practice only a small subset of operations are critical, and therefore, we expect that $N_{2}$ is only a small subset of $N_{1}$. Lastly, the neighborhood structure $N_{3}$ focuses on the critical blocks of the solution and it is inspired from the earlier work of Zhang et al. (2008) for the JSSP. Let $B=\left\{o_{1}, o_{2}, \ldots, o_{e-1}, o_{e}\right\}$ be a critical block. At first, we examine all insertion positions inside the block to relocate $o_{1}$ and $o_{e}$. For all other "internal" operations starting from $o_{2}$ to $o_{e-1}$ we examine their relocation to the first and the last position of the block. The worst case size for $N_{3}$ is also $O\left(n^{2}\right)$; however, one may expect that $N_{3}$ is significantly smaller than $N_{2}$. Similar neighborhood structures that appear in the literature include the reversal of all arcs within critical blocks (van Laarhoven et al. 1992), the relocation of all internal operations of a block to the first and the last positions of the block (Dell'Amico and Trubian 1993), and the reversal of the first and the last arcs of a block (Nowicki and Smutnicki 1996). Note that $N_{3}$ works only on the permutations of operations and not on the assignment of operations to machines.

### 3.5.2 Feasibility checks and objective function evaluation

During the evaluation of a solution neighborhood, a number of relocation moves are a priori infeasible since they introduce cycles in the solution graph. For this reason it is important to detect infeasible relocation moves early so as to avoid the expensive process of recalculating all the start and completion times of all operations. However, the cycle detection for the FJSSP
with arbitrary precedence graphs can be quite challenging. Figure 4 shows six typical examples of infeasible relocation moves of an operation $i$ between two consecutive operations $v$ and $w$. Cycles are introduced in the graph (denoted with dashed lines), whenever the solution graph contains paths from any of the immediate job successors of $i$ to any predecessor of $v$, or from the immediate successors of $w$ to any job predecessor of $i$.

We extend the theorem proposed by Dauzère-Pérès and Paulli (1997), regarding the feasibility of relocation moves for the FJSSP, to capture also the case of arbitrary precedence graphs.

Theorem 1. The relocation of an operation $i \in \pi_{\alpha(i)}$, between two consecutive operations $v, w \in \pi_{k}$, where $v \notin S J_{i}$ and $w \notin P J_{i}$ does not create a cycle in the solution graph when all following conditions are true:
i. $r_{v}<r_{e}+p_{e, \alpha(e)} \quad \forall e \in S J_{i}, v \neq e$
ii. $r_{w}+p_{w, k}>r_{e} \quad \forall e \in P J_{i}, w \neq e$


Figure 4: Examples of infeasible moves and occurrence of cycles in the solution graph when relocating operation $i$ between operations $v$ and $w$

Theorem 1 allows a speedier neighborhood evaluation process, since the feasibility of a relocation move is predicted before its application. It is important to highlight that feasible moves can be classified as infeasible due to Theorem 1; however, it is guaranteed that no infeasible move will be classified as feasible. The proof of Theorem 1 is provided in Appendix A, while
computational experiments that assess the classification accuracy of Theorem 1 are presented in Section 4.2.

Apart from the assessment of the feasibility of a solution, another computationally expensive procedure is the calculation of the cost of the move, i.e., the makespan. For this purpose, various methods have been proposed in the JSSP and FJSSP literature for estimating the cost of a relocation move, without the need of recalculating the start, and the completion times of all operations. Dell'Amico and Trubian (1993) introduced the lpath method for the JSSP, which estimates the cost of the relocation of an operation $i$ within the permutation $\pi_{\alpha(i)}$. Regarding the relocation of $i$ to a different permutation $\pi_{k}, k \neq \alpha(i)$, González et al. (2015) proposed a makespan estimate method for the FJSSP inspired by the lpath method. We extended the lpath method for the FJSSP with arbitrary precedence graphs by considering equations (4) and (5) provided earlier for the calculation of head and tail times.

Dauzère-Pérès and Paulli (1997) also proposed a method to calculate lower bounds for the makespan of relocation moves regarding the FJSSP. In this paper, we introduce an extension of these lower bounds for the case of arbitrary precedence graphs below:

Theorem 2. Assume a relocation of an operation $i \in \pi_{\alpha(i)}$ to the permutation $\pi_{k}$ of machine $k \in M_{i}$, between operations $v, w \in \pi_{k}$, so that Theorem 1 holds. Then, the makespan of the new solution $\dot{s}, C_{\text {max }}^{\dot{s}}$, is always larger or equal than:
$L B(i, v, w)=\max \left(\hat{r}_{v}+p_{v, k}, \max _{\forall \in \in P J_{i}}\left(r_{e}+p_{e, \alpha(e)}\right)\right)+p_{i, k}+\max \left(\hat{q}_{w}+p_{w, k}, \max _{\forall \in \in S J_{i}}\left(q_{e}+p_{e, \alpha(e)}\right)\right)$
where

$$
\begin{align*}
& \hat{r}_{v}= \begin{cases}r_{v}-r_{s m_{i}}+\max \left(\max _{\forall e \in P J_{s m_{i}}}\left(r_{e}+p_{e, \alpha(e)}\right), r_{p m_{i}}+p_{p m_{i}, \alpha\left(p m_{i}\right)}\right) & \text { if } i \in \mathcal{P}_{v} \\
r_{v} & \text { if } i \notin \mathcal{P}_{v}\end{cases}  \tag{25}\\
& \hat{q}_{w}= \begin{cases}q_{w}-q_{p m_{i}}+\max \left(\max _{\forall e \in J_{p m_{i}}}\left(q_{e}+p_{e, \alpha(e)}\right), q_{s m_{i}}+p_{s m_{i}, \alpha\left(s m_{i}\right)}\right) & \text { if } i \in \mathcal{S}_{w} \\
q_{w} & \text { if } i \in \mathcal{S}_{w}\end{cases} \tag{26}
\end{align*}
$$

The proof of Theorem 2 is provided in Appendix A. For assessing the accuracy of the adaptation of the lpath method for the FJSSP with arbitrary precedence graphs and the lower bounds
calculated by Theorem 2, various computational experiments have been conducted that are presented in Section 4.2.

## 4 Computational Experiments

This section presents various computational experiments for exploring the properties of arbitrary precedence graphs, as well as for evaluating the efficiency and effectiveness of the proposed exact and heuristic solution methods. At first, Section 4.1 discusses the parameter settings and the tuning process. Section 4.2 assesses the accuracy of the theorems discussed in Section 3.5.2. Section 4.3 provides computational experiments as well as a discussion on the performance of the proposed heuristic and exact approaches on existing FJSSP benchmark data sets. Detailed results for the FJSSP, a comprehensive comparative analysis w.r.t. the current state-of-the art approaches of the FJSSP literature, and a performance assessment discussion for the proposed EA can be found in Appendices B, C and D, respectively. Section 4.4 provides a comparative performance analysis on the existing benchmark sets for the FJSSP with arbitrary precedence graphs. Lastly, Sections 4.5 and 4.6 present exact and heuristic solutions obtained for a new benchmark data set with various graph densities. To that end, detailed results for the FJSSP with arbitrary precedence graphs as well as the instance generation process can be found in Appendices E and F, respectively.

### 4.1 Parameter Settings and Termination Conditions

The proposed evolutionary algorithm uses six user-defined parameters: $\zeta$ the size of the reference set, $\beta$ the number of recombined solutions, maxIterations the number of local search iterations without observing any improvement, $\xi$ the tabu tenure, $\lambda$ the size of $R C L$, and maxGenerations the maximum number of generations without improving the overall best found solution.

Based on our computational experience, the proposed framework is quite reliable and one can determine well-performing parameter settings within reasonable value ranges. All computational experiments reported in subsequent sections consider fixed parameters with the following settings: $\zeta=16, \beta=4$, maxIterations $=1000, \xi=20, \lambda=4$ and maxGenerations $=250$. Ten runs of the EA are performed (unless otherwise stated) for each problem instance, using an Intel Xeon E52650 v2 CPU clocked at 2.6 GHz , and the overall best solution found is reported. The proposed EA is implemented in C++ using the gcc compiler with the following flags: "-O3 -ffast-math". Note that a limit on the CPU time to 10800 seconds is imposed (unless other-
wise stated) for every run, if the maximum generation limit is not reached. In case the same best solution is produced in different runs, the reported time refers to the quickest run (unless otherwise stated). Below, we provide suitable value ranges for each parameter.

Parameters $\zeta$ and $\beta$ can be used to control the evolution process. Large values of $\zeta$ may enhance the diversity of the reference set; however, it may also reduce the convergence velocity. To the contrary, small values may not be adequate to capture the information included in the encountered reference solutions. The reference set size of scatter search schemes of the literature rarely exceeds 30 . In our case, a value range between 8 to 20 was found to provide a good compromise for most problem instances. On the other hand, large values for $\beta$ may allow a more thorough exploration of the search space, nevertheless the computational time invested for the solution recombination will also increase. Values of $\beta$ up to 4 are appropriate for reference sets with up to 20 solutions.

The termination condition of the local improvement method is critical to the overall performance of the EA. Large values of maxIterations may increase the effectiveness; however, a balance is needed between exploration and exploitation since large values may result in excessive computational times invested for local search, without providing sufficient time to the evolution process. Regarding $\xi$, a value range from 10 to 30 seems to work well, while for $\lambda$ values between 3 to 6 provided a good sampling of the initial reference set for most of the problem instances.

Overall, we did not observe any significant differences or patterns during our experimentation when we tried different parameter settings for the FJSSP, with or without arbitrary precedence graphs. To that end, for selecting the final set of parameters the following process was followed. We chose a subset of hard-to-solve large-scale FJSSP problem instances given that tighter lower bounds are available to compare the heuristic upper bounds of the proposed EA. We used the CP \% optimality gap as the measure of difficulty to solve. In total, 10 problems were selected, namely the $m k 6$ and the $m k 13$ from the $B R D A T A$ set, the $10 a$ and the $16 a$ from the $D P D A T A$ set, the $a b z 7$ and the $a b z 8$ from the $H U E D a t a$ set, the $a b z 7$ and the $c a r 1$ from the $H U R D a t a$ set and the $a b z 7$ and the $a b z 8$ from the HUVData set. Each of these problems was solved considering 36 combinations of parameter settings: $\zeta \in\{8,12,16,20\}, \beta \in\{2,3,4\}$ and maxIterations $\in\{200,500,1000\}$. Note that ten runs were performed for each combination considering time limits of 600 and 10800 seconds, while the remaining parameters were fixed (i.e., $\xi=20, \lambda=4$ and $\operatorname{maxGenerations}=250)$. Overall, the combination $(\zeta=16, \beta=4$, and maxIterations $=1000)$ seemed to provide a good trade-off for both time limits.

In terms of implementation, the MIP and CP models were coded with IBM's Optimization Programming Language (OPL) and solved using the MIP and CP solvers of IBM ILOG CPLEX version 12.8.0. The default parameter settings were considered for both solvers, the number of threads was set equal to one, and no starting solution was used. Lastly, a time limit of 10800 seconds was imposed (unless otherwise stated) and the optimality tolerance was set to $0.01 \%$.

### 4.2 Accuracy of feasibility prediction and makespan estimation methods

This section discusses the accuracy and impact of the feasibility detection and the makespan estimation methods presented in Section 3.5.2 for the FJSSP with arbitrary precedence graphs.

Initially, we examine the classification accuracy and the predictability of infeasible relocation moves based on Theorem 1. For different problem instances and starting from randomly generated solutions (five per instance) as described in Section 3.1, we evaluated the generic relocation structure $\left(N_{1}\right)$ and we examined the feasibility of all corresponding neighboring solutions. Overall, during this experiment we examined ten million neighboring solutions and the classification results are summarized in the form of a confusion matrix. Table 1 provides the test outcome as well as the True Positive Rate (TPR), the True Negative Rate (TNR), the Positive Predictive Value (PPV), the Negative Predictive Value (NPV), and the Accuracy (ACC). Theorem 1 can predict if a move is feasible (positive) or not (negative). However, it is worth highlighting that the negative outcome of Theorem 1 does not provide any guarantee that the move is actually infeasible. There is a guarantee only for the positive outcome.

Table 1: Confusion matrix for the classification assessment of Theorem 1

|  | Actual Feasible | Actual Infeasible |  |
| :---: | :---: | :---: | :---: |
| Predicted Feasible | 2557936 | 0 | $100 \%$ (PPV) |
| Not Predicted Feasible | 884462 | 6510841 | $88.04 \%(\mathrm{NPV})$ |
|  | $74.31 \%(\mathrm{TPR})$ | $100.00 \%(\mathrm{TNR})$ | $91.11 \%(\mathrm{ACC})$ |

The results show that the overall accuracy, i.e., the sum of true positives and true negatives, is $91.11 \%$ w.r.t. the total population. More importantly, there are no false positives, i.e., cases where Theorem 1 predicted incorrectly an actual infeasible neighboring solution as feasible. On the other hand, there is a $8.89 \%$ of the total population that are false negatives w.r.t. the total population. To that end, one needs to examine whether this prediction inaccuracy is counterbalanced from the benefit of early feasibility detection during the neighborhood evaluation process (see Table 3).

Subsequently, we assess the accuracy of the lower bound method based on Theorem 2 and
the extended lpath method for estimating the makespan prior to the actual application of a relocation move. For this purpose, we repeated the previous experiment, but this time we examined the accuracy of the proposed makespan estimation methods.

Table 2 summarizes the obtained results. The first column refers to the makespan estimation methods. Each of the next three columns represents a possible outcome of the comparison between the value of the estimate and the actual move cost, that is $C_{e s t}<C_{\max }, C_{e s t}=C_{\max }$ and $C_{e s t}>C_{\max }$, respectively. The reported values are expressed in terms of percentages w.r.t. the total number of makespan evaluations. Lastly, the rightmost column contains the computational time in microseconds $\mu s$ that each method requires to evaluate a move.

Results suggest that the extended lpath method is more accurate compared to the lower bound estimation method. Specifically, the extended lpath method accurately calculates the cost of relocation moves at a percentage of $88.25 \%$, compared to $60.40 \%$ that is observed for the lower bound method. A large portion of moves for both methods consists of predictions that are lower than the actual cost of the move. Paying particular attention to the extended lpath method, there is also a small percent of moves, that is $2.75 \%$, where the estimated makespan is larger than the actual cost. On the other hand, the lower bound estimation method based on Theorem 2 is five times faster.

Table 2: Accuracy results of makespan estimation methods

| Estimation Methods | $<C_{\max }(\%)$ | $=C_{\max }(\%)$ | $>C_{\max }(\%)$ | $\operatorname{Time}(\mu s)$ |
| :--- | :---: | :---: | :---: | :---: |
| Lower bound (Theorem 2) | 39.60 | 60.40 | 0.00 | 0.01 |
| Extended lpath | 9.00 | 88.25 | 2.75 | 0.05 |

Table 3: Impact of feasibility prediction and makespan estimation methods on neighborhood evaluation

| Early feasibility detection | Makespan estimation method | Speed-up |
| :---: | :---: | :---: |
| None | None | 1.0 |
| Theorem 1 | None | 2.72 |
| Theorem 1 | Extended lpath | 26.76 |
| Theorem 1 | Lower Bound (Theorem 2) | 136.48 |

The above described feasibility prediction and the makespan estimation methods can significantly accelerate the neighborhood evaluation process. Overall, one may identify four cases as depicted in Table 3. For each case, an experiment is conducted using the above specifications. In particular, we measure the average elapsed time for the evaluation of a single neighboring solution. On this basis, we measure the relative speed up observed, compared to the baseline case of not involving any method. Overall, one can observe that the effect of makespan estima-
tion methods is significant. Note that when the lower bound estimation method is employed the neighborhood evaluation is approximately 136 times faster compared to the regular procedure of calculating the start and the completion times of all operations (baseline).

It is worth noting that both combinations of Theorem 1 with the extended lpath, as well as with the Lower Bound, prove to be effective and may significantly help the performance of local search based improvement methods. In our computational experiments, we found that it is better to trade efficiency (computational time) for accuracy (solution quality). More specifically, we found that overall using the slower but more accurate extended lpath method for estimating the makespan of local moves, is a better choice compared to the much quicker, but less accurate Lower Bound makespan estimation method. However, if efficiency and speed are more important, then the Lower Bound method is superior. All computational experiments reported in subsequent sections adopt the Theorem 1 coupled with the extended lpath method.

### 4.3 Computational results for the FJSSP

This section provides exact and heuristic results for the FJSSP produces by the MIP and CP models as well as the proposed evolutionary algorithm, that is abbreviated hereafter as EA. For this purpose, we use the well-known benchmark data sets of Brandimarte (1993) (BRData), Dauzère-Pérès and Paulli (1997) (DPData), Barnes and Chambers (1996) (BCData) and Hurink et al. (1994) (HUData). Note that the HUData set contains three groups of problems, namely edata, vdata and rdata.

Summarized results, grouped by benchmark set, are provided in Table 4. The first set of columns includes the benchmark set information and more specifically, the name, the number of instances, the average instance flexibility $(f x)$ and the average known lower bound $(L B)$ respectively. The next sets of columns include results for the CP, MIP and EA approaches, respectively. $C_{\max }$ refers to the average makespan of the best solution found for every problem instance of each data set. The Gap(\%) refers to the average optimality gap recorded from the tightest available lower bounds. A single run is performed for the CP and MIP approaches, and we record the best solution found either before the time limit is reached, or when optimality conditions are met. On the other hand, regarding the EA, 10 runs are performed for each problem instance and we record the best found solution. The three bottom rows of the table provide the average optimality gap(\%), the number of proven optimal solutions, and the number of new best solutions obtained by each solution method respectively.

Table 4: Summary of computational experiments on FJSSP benchmark data sets

| Benchmark Data Sets |  |  |  |  | CP |  | MILP |  | EA |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name | Instances | Size | $f x$ | LB | $C_{\max }$ | Gap (\%) | $C_{\max }$ | Gap (\%) | $C_{\max }$ | Gap (\%) |
| BRData | 15 | 60-300 | 2.45 | 277.3 | 284.6 | 5.87 | 335.9 | 24.87 | 283.4 | 5.30 |
| HURData | 66 | 15-75 | 1.97 | 1420.2 | 1428.3 | 0.96 | 1499.5 | 5.43 | 1425.8 | 0.63 |
| HUVData | 66 | 15-75 | 4.13 | 1365.3 | 1366.0 | 0.07 | 1487.8 | 12.88 | 1366.0 | 0.10 |
| HUEData | 66 | 15-75 | 1.15 | 1694.1 | 1697.4 | 0.47 | 1735.5 | 3.39 | 1696.5 | 0.33 |
| CBData | 21 | 100-225 | 1.18 | 995.2 | 995.2 | 0.00 | 997.5 | 0.20 | 995.5 | 0.03 |
| DPData | 18 | 200-387 | 2.49 | 2172.3 | 2212.1 | 1.87 | - | - | 2196.3 | 1.13 |
| Average Gap (\%) |  |  |  |  | 1.54 |  | - |  | 1.25 |  |
| \# Optimal Solutions |  |  |  |  | 180 |  | 104 |  | 179 |  |
| \# NB |  |  |  |  | 14 |  | 0 |  | 32 |  |

Clearly, the CP seems to be more effective compared to the MIP considering both upper and lower bounds generated across all data sets. This is evident from the difference in the Gap(\%) recorded between the two methods. Furthermore, in many cases the MIP failed even to produce feasible upper bounds within the time limit. The flexibility $f x$ appears to be an important indicator of the difficulty of the problem, especially when solving the MIP model. For example, the CP manages to close the gap in all problem instances of the BCData set, while problem instances with high flexibility are much harder to solve. On the other hand, the EA was able to find high quality solutions within reasonable computational times. For the vast majority of problem instances, the EA successfully matched the optimal solutions, or provided heuristic solutions with small gaps compared to the CP and MIP lower bounds. In total, the EA was able to find 32 new best solutions, while the CP managed to update 49 lower bounds for a total of 178 FJSSP instances. In terms of the number of optimal solutions, CP performed equally well. Furthermore, the EA seemed to scale well as it was able to produce high quality solutions relatively early in the search process, and well before the time limit is reached, even for large scale problem instances. It is also important to highlight that the flexibility of the problem seems to have little or no effect in the performance of the EA. In particular, an average gap of $1.25 \%$ was observed for the EA considering the best run per instance. Also, when all ten runs per instance are considered, the average gap was $1.36 \%$, while when only the worst run per instance is considered the average gap is $1.46 \%$. This is a strong indication of a low variability of the solutions obtained by the EA. Lastly, the worst performance of the EA among all data sets and considering all ten runs per instance was recorded for the BRData set, with an average gap of $5.49 \%$. Detailed results for all FJSSP benchmark data sets as well as comparative performance analysis with state of the art approaches are provided in Appendix B.

### 4.4 Comparisons to the state of the art for the FJSSP with arbitrary precedence graphs

This section presents the results obtained by the proposed exact and heuristic methods on the benchmark data set of Birgin et al. (2013). This set includes two groups of problem instances, namely the DAFJS and the YFJS. More specifically, the authors have generated these problems using six types of directed acyclic graphs (DAG) to generate the precedence graphs for DAFJS and YFJS instances. For the YFJS instances, only one type is adopted, while combinations of these DAG types are used for the DAFJS problems. The YFJS problems are mostly linear, but there is one operation on every job that actually splits execution into two parallel linear streams. The DAFJS are more generalised, but again due to the predefined nature of the DAG types used, they are also limited in terms of the density of the precedence graphs.

Tables 5 and 6 present the results of the CP, MIP and EA for the DAFJS and YFJS data sets. The first four columns contain the name, the size $(l \times m)$, the flexibility $(f x)$ and the best available lower bounds, respectively. The lower bounds are calculated using the maximum values between the lower bounds from the proposed MIP and CP models as well as the reported lower bounds in the work of Birgin et al. (2013). The remaining three columns provide details regarding the solutions produced by the CP, the MIP and the EA, respectively. In particular, $C_{\text {max }}$ is the upper bound and the $\operatorname{Gap}(\%)$ is the optimality gap that is calculated as $\frac{C_{\text {max }}-L B}{L B} \%$ for every problem instance. The column Time refers to the CPU time elapsed in seconds either to fully close the gap, regarding the CP and MIP, or to obtain the best feasible heuristic solution. The last two rows report the Average Gap (\%) w.r.t the lower bound and the number of new best solutions obtained by the each method. As previously stated, the CP and MIP approaches use a single run, and the best solution found either before the time limit is reached, or when optimality conditions are met is reported. Also, regarding the EA, 10 runs are performed for each problem instance and the best solution found is reported.

One can observe in Table 5 that the CP is more effective than the MIP. The EA is capable of producing high quality solutions in reasonable computational times, especially on the largest instances of the DAFJS set. In most cases, the EA is capable of finding better solutions compared to the CP. An average gap of $29.14 \%$ was recorded, considering the best run per instance. Additionally, when all ten runs are considered the average gap was $29.51 \%$, while when only the worst run is considered the average gap was $29.97 \%$. The results are different for the YFJS set (see Table 6) that includes problems with quite high numbers of machines. It is worth mentioning
that the CP performs very well, as it managed to close the gap for all instances in very short computational times. Similar results are observed for the EA and it is worth mentioning that all ten runs per instance converged to the optimal solution.

Table 5: Computational results for the DAFJS data set

| Problem instances |  |  |  | CP |  |  | MIP |  |  | EA(10800) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name | $l \times m$ | $f x$ | LB | $C_{\text {max }}$ | Gap(\%) | Time | $C_{\text {max }}$ | Gap(\%) | Time | $C_{\text {max }}$ | Gap(\%) | Time |
| DAFJS01 | 4 x 5 | 3.15 | 257 | 257* | 0.00 | 1 | 257* | 0.00 | 6 | 257* | 0.00 | 1 |
| DAFJS02 | 4 x 5 | 3.16 | 289 | 289* | 0.00 | 2 | 289* | 0.00 | 121 | 289* | 0.00 | 1 |
| DAFJS03 | $4 \times 10$ | 5.07 | 576 | 576* | 0.00 | 0 | 576* | 0.00 | 3 | 576* | 0.00 | 1 |
| DAFJS04 | $4 \times 10$ | 5.12 | 606 | 606* | 0.00 | 0 | 606* | 0.00 | 2 | 606* | 0.00 | 1 |
| DAFJS05 | 6x5 | 2.67 | 384 | 384* | 0.00 | 4 | 384* | 0.00 | 3493 | 384* | 0.00 | 1 |
| DAFJS06 | $6 \times 5$ | 3.09 | 404 | 404* | 0.00 | 454 | 410 | 1.49 | 10800 | 404* | 0.00 | 3 |
| DAFJS07 | $6 \times 10$ | 5.07 | 505 | 505* | 0.00 | 12 | 530 | 4.95 | 10800 | 505* | 0.00 | 56 |
| DAFJS08 | $6 \times 10$ | 4.74 | 628 | 628* | 0.00 | 0 | 628* | 0.00 | 30 | 628* | 0.00 | 1 |
| DAFJS09 | 8 x 5 | 3.00 | 324 | 461 | 42.28 | 10800 | 468 | 44.44 | 10800 | 460 | 41.98 | 68 |
| DAFJS10 | 8 x 5 | 2.90 | 337 | 519 | 54.01 | 10800 | 546 | 62.02 | 10800 | 516 | 53.12 | 213 |
| DAFJS11 | $8 \times 10$ | 4.73 | 658 | 658* | 0.00 | 21 | 666 | 1.22 | 10800 | 658* | 0.00 | 2 |
| DAFJS12 | $8 \times 10$ | 5.15 | 530 | 602 | 13.58 | 10800 | 658 | 24.15 | 10800 | 588 | 10.94 | 1109 |
| DAFJS13 | 10x5 | 3.11 | 306 | 635 | 107.52 | 10800 | 699 | 128.43 | 10800 | 634 | 107.19 | 195 |
| DAFJS14 | 10x5 | 2.99 | 367 | 715 | 94.82 | 10800 | 736 | 100.54 | 10800 | 708 | 92.92 | 263 |
| DAFJS15 | 10x10 | 4.96 | 512 | 640 | 25.00 | 10800 | 691 | 34.96 | 10800 | 626 | 22.27 | 512 |
| DAFJS16 | 10x10 | 5.02 | 641 | 646 | 0.78 | 10800 | 711 | 10.92 | 10800 | 642 | 0.16 | 254 |
| DAFJS17 | 12x5 | 3.00 | 309 | 776 | 151.13 | 10800 | 820 | 165.37 | 10800 | 771 | 149.51 | 405 |
| DAFJS18 | $12 \times 5$ | 3.12 | 328 | 771 | 135.06 | 10800 | 828 | 152.44 | 10800 | 766 | 133.54 | 309 |
| DAFJS19 | 8 x 7 | 4.04 | 512 | 512* | 0.00 | 95 | 538 | 5.08 | 10800 | 512* | 0.00 | 5 |
| DAFJS20 | 10x7 | 3.92 | 434 | 675 | 55.53 | 10800 | 726 | 67.28 | 10800 | 660 | 52.07 | 636 |
| DAFJS21 | $12 \times 7$ | 3.97 | 504 | 761 | 50.99 | 10800 | 880 | 74.60 | 10800 | 755 | 49.80 | 829 |
| DAFJS22 | $12 \times 7$ | 3.88 | 464 | 672 | 44.83 | 10800 | 840 | 81.03 | 10800 | 659 | 42.03 | 2638 |
| DAFJS23 | 8 x 9 | 4.83 | 450 | 468 | 4.00 | 10800 | 495 | 10.00 | 10800 | 461 | 2.44 | 227 |
| DAFJS24 | 8 x 9 | 5.03 | 476 | 540 | 13.45 | 10800 | 596 | 25.21 | 10800 | 533 | 11.97 | 656 |
| DAFJS25 | 10x9 | 5.03 | 584 | 704 | 20.55 | 10800 | 832 | 42.47 | 10800 | 689 | 17.98 | 228 |
| DAFJS26 | 10x9 | 5.09 | 565 | 705 | 24.78 | 10800 | 746 | 32.04 | 10800 | 681 | 20.53 | 1220 |
| DAFJS27 | $12 \times 9$ | 4.92 | 503 | 774 | 53.88 | 10800 | 839 | 66.80 | 10800 | 768 | 52.68 | 1281 |
| DAFJS28 | 8 x 10 | 5.02 | 535 | 535* | 0.00 | 671 | 542 | 1.31 | 10800 | 535* | 0.00 | 22 |
| DAFJS29 | $8 \times 10$ | 4.93 | 609 | 618 | 1.48 | 10800 | 650 | 6.73 | 10800 | 620 | 1.81 | 197 |
| DAFJS30 | 10x10 | 5.19 | 467 | 522 | 11.78 | 10800 | 588 | 25.91 | 10800 | 519 | 11.13 | 1795 |
| Average Gap (\%) |  |  |  | 30.18 |  |  | 39.23 |  |  | 29.14 |  |  |
| \# NB |  |  |  | 25 |  |  | 4 |  |  | 25 |  |  |

Tables 7 and 8 compare the results obtained from the EA considering different time limits (i.e., 50, 200 and 3600 seconds), the proposed MIP model considering a time limit of 3600 seconds, the exact MIP approach of Birgin et al. (2013) and the metaheuristic Firefly Algorithm (FA) of Lunardi and Voos (2018) for the FJSSP with arbitrary precedence graphs. The proven optimal solutions are marked with the $(*)$ symbol, while bold face is used to indicate the best upper bounds. The last rows provide information for the Average Gap (\%) w.r.t the lower bound, the number of new best solutions obtained by the EA, as well as the sum of the average CI-CPU (computer independent CPU) times per problem instance for every data set.

Regarding the calculation of CI-CPU times, it is common in the literature to use normalization coefficients from Dongarra (1992). However, our CPU is not included in Dongarra (1992), and for this reason we used the single thread CPU rating as reported at cpubenchmark.net to derive the normalization coefficient for our machine. The computational times of FA and MIP are used as the baseline, and in particular we have used a normalization coefficient of

Table 6: Computational results for the YFJS data set

| Problem instances |  |  |  | CP |  |  | MIP |  |  | EA(10800) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name | $l \times m$ | $f x$ | LB | $C_{\text {max }}$ | Gap(\%) | Time | $C_{\max }$ | Gap(\%) | Time | $C_{\max }$ | Gap(\%) | Time |
| YFJS01 | $4 \times 7$ | 2.60 | 773 | 773* | 0.00 | 0 | 773* | 0.00 | 6 | 773* | 0.00 | 1 |
| YFJS02 | $4 \times 7$ | 2.60 | 825 | 825* | 0.00 | 0 | 825* | 0.00 | 6 | 825* | 0.00 | 1 |
| YFJS03 | 6x7 | 2.63 | 347 | 347* | 0.00 | 0 | 347* | 0.00 | 3 | 347* | 0.00 | 1 |
| YFJS04 | 7 x 7 | 2.54 | 390 | 390* | 0.00 | 0 | 390* | 0.00 | 3 | 390* | 0.00 | 1 |
| YFJS05 | $8 \times 7$ | 2.53 | 445 | 445* | 0.00 | 1 | 445* | 0.00 | 102 | 445* | 0.00 | 1 |
| YFJS06 | $9 \times 7$ | 2.64 | 446 | 446* | 0.00 | 3 | 446* | 0.00 | 2895 | 446* | 0.00 | 1 |
| YFJS07 | 9x7 | 2.58 | 444 | 444* | 0.00 | 1 | 444* | 0.00 | 75 | 444* | 0.00 | 1 |
| YFJS08 | $9 \times 12$ | 2.78 | 353 | 353* | 0.00 | 0 | 353* | 0.00 | 2 | 353* | 0.00 | 1 |
| YFJS09 | 9x12 | 6.08 | 242 | 242* | 0.00 | 0 | 242* | 0.00 | 17 | 242* | 0.00 | 1 |
| YFJS10 | 10x12 | 2.83 | 399 | 399* | 0.00 | 1 | 399* | 0.00 | 4 | 399* | 0.00 | 1 |
| YFJS11 | 10x10 | 2.68 | 526 | 526* | 0.00 | 1 | 526* | 0.00 | 11 | 526* | 0.00 | 3 |
| YFJS12 | 10x10 | 2.66 | 512 | 512* | 0.00 | 2 | 512* | 0.00 | 65 | 512* | 0.00 | 1 |
| YFJS13 | 10x10 | 2.74 | 405 | 405* | 0.00 | 1 | 405* | 0.00 | 58 | 405* | 0.00 | 1 |
| YFJS14 | 13x26 | 2.90 | 1317 | 1317* | 0.00 | 2 | 1317* | 0.00 | 679 | 1317* | 0.00 | 5 |
| YFJS15 | $13 \times 26$ | 2.93 | 1239 | 1239* | 0.00 | 1 | 1239* | 0.00 | 9741 | 1239* | 0.00 | 16 |
| YFJS16 | 13x26 | 2.86 | 1222 | 1222* | 0.00 | 6 | 1225 | 0.25 | 10800 | 1222* | 0.00 | 5 |
| YFJS17 | 17x26 | 4.60 | 1133 | 1133* | 0.00 | 2 | 1133* | 0.00 | 10800 | 1133* | 0.00 | 8 |
| YFJS18 | 17x26 | 4.71 | 1220 | 1220* | 0.00 | 3 | 1261 | 3.36 | 10800 | 1220* | 0.00 | 8 |
| YFJS19 | 17x26 | 4.66 | 926 | 926* | 0.00 | 37 | 1008 | 8.85 | 10800 | 926* | 0.00 | 265 |
| YFJS20 | 17x26 | 4.65 | 968 | 968* | 0.00 | 82 | 993 | 2.58 | 10800 | 968* | 0.00 | 92 |
| Average Gap (\%) |  |  |  | 0.00 |  |  | - - |  |  | 0.00 |  |  |
| \# NB |  |  |  | 2 |  |  | 0 |  |  | 2 |  |  |

$1.008=(1248 / 1238)$ based on the single thread rating of the corresponding machines. As indicated by both Yuan et al. (2013) and González et al. (2015), the comparison between CI-CPU times is meant to be indicative, because we do not have access to other information that influences the computation time, such as the operating systems, the programming language, the compiler selection, and the overall code quality. Note that the average CI-CPU time for the EA refers to the average running time across 10 runs per problem instance.

The computational results demonstrate the efficiency and effectiveness of the proposed EA. Our method successfully found the optimal solutions for 11 out of the 30 instances of the DAFJS set, and was able to improve upon the existing upper bounds on the remaining problem instances of the set. The results are similar for the YJFS set. The EA finds the optimal solution for the two largest problem instances. Regarding the two exact approaches, one will notice that the average optimality gap recorded for the proposed MIP approach is lower compared to the MIP of Birgin et al. (2013) for the DAFJS and the YFJS data sets. In terms of computational times, the results demonstrate that the EA has the best average optimality gap with very competitive CI-CPU times.

### 4.5 Effect of flexibility and density for the FJSSP with arbitrary precedence graphs

This section examines the effect of the flexibility of the machines and the density of the precedence graphs on the solution cost, as well as the time needed to solve the problem to optimality.

Table 7: Comparative analysis for the DAFJS data set

| Name | LB | EA(50) | EA(200) | EA(3600) | MIP(3600) | MIP(Birgin et al.) | FA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DAFJS01 | 257 | 257* | 257* | 257* | 257* | 257* | 257* |
| DAFJS02 | 289 | 289* | 289* | 289* | 289* | 289* | 289* |
| DAFJS03 | 576 | 576* | 576* | 576* | 576* | 576* | 576* |
| DAFJS04 | 606 | 606* | 606* | 606* | 606* | 606* | 606* |
| DAFJS05 | 384 | 384* | 384* | 384* | 384* | 403 | 389 |
| DAFJS06 | 404 | 404* | 404* | 404* | 415 | 435 | 412 |
| DAFJS07 | 505 | 506 | 505* | 505* | 536 | 562 | 512 |
| DAFJS08 | 628 | 628* | 628* | 628* | 628* | 631 | 628* |
| DAFJS09 | 324 | 461 | 460 | 460 | 482 | 475 | 464 |
| DAFJS10 | 337 | 518 | 517 | 516 | 562 | 575 | 533 |
| DAFJS11 | 658 | 658* | 658* | 658* | 713 | 708 | 659 |
| DAFJS12 | 530 | 598 | 592 | 588 | 727 | 720 | 645 |
| DAFJS13 | 306 | 635 | 634 | 634 | 723 | 708 | 653 |
| DAFJS14 | 367 | 710 | 710 | 708 | 786 | 860 | 726 |
| DAFJS15 | 512 | 637 | 628 | 626 | 781 | 818 | 671 |
| DAFJS16 | 641 | 648 | 643 | 642 | 728 | 819 | 679 |
| DAFJS17 | 309 | 775 | 774 | 771 | 864 | 909 | 787 |
| DAFJS18 | 328 | 769 | 767 | 766 | 886 | 951 | 789 |
| DAFJS19 | 512 | 512* | 512* | 512* | 541 | 592 | 524 |
| DAFJS20 | 434 | 665 | 662 | 660 | 759 | 815 | 696 |
| DAFJS21 | 504 | 765 | 758 | 755 | 962 | 965 | 803 |
| DAFJS22 | 464 | 669 | 661 | 659 | 817 | 902 | 697 |
| DAFJS23 | 450 | 464 | 462 | 461 | 502 | 538 | 476 |
| DAFJS24 | 476 | 540 | 535 | 533 | 650 | 666 | 564 |
| DAFJS25 | 584 | 705 | 693 | 689 | 868 | 897 | 752 |
| DAFJS26 | 565 | 688 | 683 | 681 | 844 | 903 | 745 |
| DAFJS27 | 503 | 781 | 773 | 768 | 958 | 981 | 831 |
| DAFJS28 | 535 | 535* | 535* | 535* | 601 | 671 | 543 |
| DAFJS29 | 609 | 632 | 620 | 620 | 754 | 726 | 654 |
| DAFJS30 | 467 | 527 | 521 | 519 | 591 | 656 | 555 |
| Average Gap (\%) |  | 30.03 | 29.40 | 29.14 | 46.10 | 52.16 | 34.05 |
| \# NB |  | 25 | 25 | 25 | - | - | - |
| CI-CPU |  | 1428 | 4786 | 11897 | 90240 | 94968 | 1372 |

Table 8: Comparative analysis for the YFJS group

| Name | LB | EA(50) | EA(200) | EA(3600) | MIP(3600) | MIP(Birgin et al.) | FA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YFJS01 | 773 | 773* | 773* | 773* | 773* | 773* | 773* |
| YFJS02 | 825 | 825* | 825* | 825* | 825* | 825* | 825* |
| YFJS03 | 347 | 347* | 347* | 347* | 347* | 347* | 347* |
| YFJS04 | 390 | 390* | 390* | 390* | 390* | 390* | 390* |
| YFJS05 | 445 | 445* | 445* | 445* | 445* | 445* | 445* |
| YFJS06 | 446 | 446* | 446* | 446* | 446* | 449 | 446* |
| YFJS07 | 444 | 444* | 444* | 444* | 444* | 444* | 444* |
| YFJS08 | 353 | 353* | 353* | 353* | 353* | 353* | 353* |
| YFJS09 | 242 | 242* | 242* | 242* | 242* | 242* | 242* |
| YFJS10 | 399 | 399* | 399* | 399* | 399* | 399* | 399* |
| YFJS11 | 526 | 526* | 526* | 526* | 526* | 526* | 526* |
| YFJS12 | 512 | 512* | 512* | 512* | 512* | 512* | 512* |
| YFJS13 | 405 | 405* | 405* | 405* | 405* | 405* | 405* |
| YFJS14 | 1317 | 1317* | 1317* | 1317* | 1317* | 1317* | 1317* |
| YFJS15 | 1239 | 1239* | 1239* | 1239* | 1239* | 1244 | 1239* |
| YFJS16 | 1222 | 1222* | 1222* | 1222* | 1237 | 1245 | 1222* |
| YFJS17 | 1133 | 1133* | 1133* | 1133* | 1145 | 2379 | 1133* |
| YFJS18 | 1220 | 1220* | 1220* | 1220* | 1265 | 2082 | 1220* |
| YFJS19 | 926 | 938 | 928 | 926* | 1034 | 1581 | 941 |
| YFJS20 | 968 | 970 | 968* | 968* | 1066 | 2312 | 973 |
| Average Gap (\%) |  | 0.08 | 0.01 | 0.00 | 1.39 | 19.66 | 0.11 |
| \# NB |  | 2 | 2 | 2 | - | - | - |
| CI-CPU |  | 710 | 1065 | 6847 | 19953 | 35316 | 886 |

For this purpose, a new set of problem instances was generated with various precedence graph structures and different flexibility values. The following procedure is used to generate the new set of problem instances. Initially, the number of operations was chosen to be from 20 to 30, while the number of jobs was set equal to two. These settings are selected so that each job is well-populated with operations, and on return, this will allow the generation of rich precedence graphs without significantly increasing the difficulty of solving the problem. On this basis, three graph structures are defined using different values of the maximum number of successors and predecessors of each operation, i.e., $\theta=2,3,4$, respectively. Given these $\theta$ values, three different base problems are generated with the maximum possible density $\delta_{u}^{\max }$. All jobs share the same precedence graphs, and therefore, $\delta^{\max }=\delta_{u}^{\max } \quad \forall u \in J$. Next, we iteratively remove arcs in order to generate precedence graphs of lower densities. This procedure is repeated, until the job precedence graph is reduced to linear streams of operations (see for example Figure 5). By reducing the density of the precedence graphs, three groups of problems emerge, namely d1-d29, t1-t36 and q1-q50. In addition, three versions of each problem instance are produced with different flexibility values allowed per operation, i.e., $f x=1,2,3$. Note that each instance version with $f x>1$ includes the machine assignments of the corresponding instance with less flexibility, and therefore, the results between the same instance with different flexibility are comparable.

A visualization of the results obtained from the above experiment is presented in Figure 6. Note that the computational time in the subfigures $d$ and $f$ are scaled with a factor of 0.1 to better fit in the plot, while all detailed results can be found in Tables E. 1 - E. 3 of Appendix E. To that end, Table 9 provides the corresponding summary statistics. Particularly, the first set of columns provide the range of problem instances as well as the flexibility $f x$ and $\theta$ parameters, the second set of columns provides the slope and the intercept of the linear regression line from the density (x-values) and makespan (y-values), while the last sets of columns provide the minimum, average and maximum values of the density, the makespan and the elapsed run time (in seconds), respectively.

In the first instance, one can observe that as the density of the precedence graphs increases, the $C_{\max }$ also increases. This is plausible since the problem becomes more constrained and the completion times of the operations, as well as the $C_{m a x}$, are typically prolonged. Furthermore, this effect becomes stronger as the $f x$ decreases (see Figures 6a, 6c and 6e). The average rate of change of the makespan w.r.t. the density is depicted by the Slope values in Table 9 . In most cases as the machine flexibility increases, the slope decreases. This shows that larger flexibility

Table 9: Summary statistics for the computational experiments on the machine flexibility and the density of the precedence graphs

| Group |  |  | Linear Regression |  | $\delta$ |  |  | $C_{\text {max }}$ |  |  | Time |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Range | $f x$ | $\theta$ | Slope | Intercept | Min | Mean | Max | Min | Mean | Max | Min | Mean | Max |
| d1-d29 | 1 | 2 | 3515.49 | 523.09 | 0.03 | 0.05 | 0.06 | 615 | 686.10 | 721 | 1 | 2 | 6 |
| d1-d29 | 2 | 2 | 1166.46 | 362.53 | 0.03 | 0.05 | 0.06 | 399 | 416.62 | 428 | 1 | 4 | 11 |
| d1-d29 | 3 | 2 | 1193.33 | 327.28 | 0.03 | 0.05 | 0.06 | 367 | 382.62 | 397 | 1 | 7 | 35 |
| t1-t36 | 1 | 3 | 816.51 | 377.98 | 0.05 | 0.08 | 0.12 | 416 | 446.58 | 475 | 0 | 1 | 2 |
| t1-t36 | 2 | 3 | 555.65 | 227.76 | 0.05 | 0.08 | 0.12 | 253 | 274.44 | 287 | 3 | 12 | 63 |
| t1-t36 | 3 | 3 | 413.41 | 212.32 | 0.05 | 0.08 | 0.12 | 235 | 247.06 | 260 | 20 | 493 | 5071 |
| q1-q50 | 1 | 4 | 656.73 | 341.92 | 0.05 | 0.10 | 0.16 | 373 | 411.72 | 442 | 0 | 1 | 2 |
| q1-q50 | 2 | 4 | 167.02 | 223.22 | 0.05 | 0.10 | 0.16 | 231 | 241.02 | 248 | 7 | 30 | 139 |
| q1-q50 | 3 | 4 | 124.44 | 205.45 | 0.05 | 0.10 | 0.16 | 214 | 218.53 | 226 | 138 | 1279 | 18875 |


(a) $\delta=\delta_{\max }=0.27$

(c) $\delta=0.23$

(e) $\delta=0.20$

(b) $\delta=0.25$

(d) $\delta=0.21$

(f) $\delta=0.18$

(g) $\delta=0.16$

Figure 5: Example of a gradual reduction of the density of an arbitrary precedence graph on an FJSSP problem with $\theta=3$

(a) d1-d29 problem instances: Makespan vs Den- (b) d1-d29 problem instances: Computational sity for different flexibility values. time vs Density for different flexibility values.

(c) t1-t36 problem instances: Makespan vs Density for different flexibility values.
(d) t1-t36 problem instances: Computational time
(e) q1-q50 problem instances: Makespan vs Density for different flexibility values.
vs Density for different flexibility values.

(f) q1-q50 problem instances: Computational time vs Density for different flexibility values.

Figure 6: Effect of the flexibility $f x$ and density of the precedence graphs $\delta$ on the makespan and the time needed to solve the problems to optimality
values tend to weaken the effect of the density on the makespan. For example, when the $f x$ is set to one for the problem instances q1-q50, the makespan decreases with a rate of 656.73 as density increases. To the contrary, when the $f x$ is set to three, the rate drops to 124.44. This behavior is consistent for all problem instances apart from the problem instances d1-d29. In particular, there is a marginal $2 \%$ increase of the slope as the $f x$ values increase from 2 to 3 . This is probably due to the small values and the narrow range of $\delta$. On the other hand, as the complexity of the precedence graphs increases, i.e. by increasing $\theta$, the slope values also decrease. Lastly, it seems that for the more complex precedence graphs the overall effect of the
density is weaker.
Another way to quantify the effect of the machine flexibility is to calculate the difference of the average makespan between different flexibility values for the same set of problem instances, i.e, pairs of the $f x$ values $(1,2)$ and $(2,3)$. In particular, when the $f x$ increases from 1 to 2 , the average makespan decreases by $39.28 \%, 38.55 \%$ and $41.46 \%$ for the benchmark sets d1d29, t1-t36 and q1-q50, respectively. Similarly, when the $f x$ increases from 2 to 3 , the average makespan decreases by $8.16 \%, 9.98 \%$ and $9.33 \%$ for the problem sets $\mathrm{d} 1-\mathrm{d} 29$, t1-t 36 and $\mathrm{q} 1-\mathrm{q} 50$, respectively.

Regarding the time needed to close the optimality gap, it is clear that it becomes smaller as the density of the precedence graph increases. This can be attributed to the fact that as the problem becomes more constrained, the solution space is also reduced and thus, less computational time is potentially required to fully solve the problem. Finally, as the flexibility increases, the effect of the density of the precedence graphs on the time needed to solve the problem seems to be reduced (see Figures 6b, 6d, 6f and Table 9). This means that the manufacturing shopfloors with more available parallel machines, are more capable of absorbing increments in the $C_{m a x}$ caused by dense job precedence graphs.

On the basis of the above observations, the following managerial insights can be drawn; it is important to reduce precedence constraints and linearize relationships. This will decrease scheduling sensitivity, reduce critical paths and as a result reduce the makespan. However, if the manufacturing recipe of the product requires complex precedence constraints to be respected, then one way to alleviate the effect on the makespan is to invest in flexibility.

### 4.6 Computational results for new large scale data sets of the FJSSP with arbitrary precedence graphs

In this section, we present computational results produced by the CP, MIP and EA on a new large-scale benchmark data set generated for the FJSSP with arbitrary precedence graphs. Additionally, we evaluate the performance of the MIP model proposed by Birgin et al. (2013) on this new data set. Compared to the problem instances used in the previous section, precedence graphs are now randomly generated and no specific structure is imposed. A full description of the process that was followed to generate these new benchmark sets, is provided in Appendix F. Overall, the new data set is divided into two groups of problems, namely SCPC and BCPC. The former group features problems with up to 120 operations, at most eight machines and
$1 \leq f x \leq 2$, while the latter group features problems with up to 1200 operations, 15 machines and $3 \leq f x \leq 4$. The flexibility ranges per problem group were selected so that the CP or the MIP could provide reasonably good lower and upper bounds within a time limit of 10800 seconds. A slope parameter $\gamma$ is introduced to control the density of the generated precedence graphs. We refer the reader to Appendix F for more details. The examined values for $\gamma$ are $0.2,0.5$ and 0.8 . Therefore, for every problem instance, three versions are generated, each corresponding to a different value of $\gamma$. Note also that no starting solution is provided for the CP and MIP solution methods.

Tables 10 and 11 summarize the results obtained for the problem instances SCPC and BCPC. The first set of columns contain information about the average flexibility and the average slope $\gamma$. The remaining sets of columns provide the computational results, i.e., the average upper bounds, the average optimality gap \%, and the number of proven optimal solutions for the CP, the MIP, the MIP of Birgin et al. (2013) and the EA, respectively. The last row reports the average gap out of all instances, when considering the best result per instance for each solution method. Given that BCPC instances are large scale, instead of reporting optimality gaps from lower bounds, we report \% deviations from the best known solutions. The symbol "-" is used to indicate cases where no integer solution was found within the time limit, and therefore, no average result can be extracted for the particular sub-group. Similarly, the symbol " $n / a$ " is used to indicate that these instances do not include arbitrary precedence constraints and therefore $\gamma$ does not apply. Detailed results for both problem groups can be found in Tables E. 4 - E. 8 of Appendix E.

Overall, CP seems to perform better compared to both MIP approaches, which is consistent with the observations made earlier in Section 4.3. Regarding the low flexibility instances (SCPC01-SCPC12), nine out of the 12 instances can be solved optimally within the time limit. We also notice that the makespan as well as the lower bounds increase when the density of the precedence graphs increases (see values for $\gamma$ ). On the other hand, regarding high flexibility instances (SCPC13-SCPC24), the difficulty of the problem significantly increases. In this case, the gap is closed for only four out of 12 problem instances. For the sake of completeness, regarding the EA, an average gap of $30.68 \%$ was calculated considering the best run per instance. In this case, the average gap when considering all ten runs per instance as well as the worst run per instance were also equal to $30.68 \%$. The worst case performance in this benchmark set when considering all ten runs per instance was $70.84 \%$ for the SCPC13-SCPC24 problem sub-group.

Table 10: Summary of computational experiments on the SCPC benchmark data sets

| Group SCPC |  |  | CP |  |  | MIP |  |  | MIP (Birgin et.al.) |  |  | EA |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Range | $f x$ | $\gamma$ | $C_{\text {max }}$ | Gap (\%) | \# | $C_{\max }$ | p (\%) | \# | $C_{\text {max }}$ | Gap (\%) | \# | $C_{\text {max }}$ | Gap (\%) | \# |
| SCPCN01-SCPCN08 | 1.90 | n/a | 67.6 | 8.72 | 6 | 70.0 | 12.59 | 5 | 71.1 | 14.32 | 5 | 67.6 | 8.20 | 6 |
| SCPC01-SCPC12 | 1.61 | 0.5 | 61.0 | 5.26 | 9 | 64.4 | 10.13 | 3 | 66.3 | 12.37 | 3 | 60.9 | 5.16 | 9 |
| SCPC13-SCPC24 | 2.19 | 0.5 | 47.7 | 70.22 | 4 | 53.3 | 89.91 | 3 | 58.4 | 107.94 | 3 | 47.8 | 70.84 | 3 |
| Average Gap |  |  |  | 30.48 |  |  |  |  |  | 48.70 |  |  | 30.68 |  |

Table 11: Summary of computational experiments on the BCPC benchmark data sets

| Group BCPC |  |  | CP |  |  | MIP |  |  | MIP (Birgin et.al.) |  |  | EA |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Range | $f x$ |  | $\frac{C_{\max }}{235.7}$ | Dev (\%) \# |  | $C_{\text {max }}$ | Dev (\%) | \# | $C_{\text {max }}$ | Dev (\%) \# |  | $C_{\text {max }}$ | Dev (\%) \# |  |
| BCPCN01-BCPCN27 | 3.51 | n/a |  | 1.82 | 3 |  | - | 1 | - | - | 1 |  | 0.17 | 2 |
| BCPC01-BCPC27 | 3.51 | 0.2 | 219.5 | 1.45 | 0 | - | - | 0 | - | - | 0 | 218.3 | 0.38 | 0 |
| BCPC28-BCPC54 | 3.51 | 0.5 | 219.9 | 1.26 | 0 | - | - | 0 | - | - | 0 | 218.7 | 0.2 | 0 |
| BCPC55-BCPC81 | 3.51 | 0.8 | 220.4 | 1.08 | 0 | - | - | 0 | - | - | 0 | 219.3 | 0.24 | 0 |
| Average Dev |  |  | 1.40 |  |  | - |  |  | - |  |  | 0.28 |  |  |

Regarding the results for the instances BCPCN01-BCPCN27, one can observe that the CP managed to solve optimally three out of the 27 instances, while the average deviation to the best known solutions is $1.82 \%$. The EA was able to find highly competitive upper bounds, recording a deviation of $0.17 \%$ from the best solutions, which indicates that the EA performed much better compared to the CP within the same time limit. For this set of problems, only three integer solutions out of 27 problem instances were derived by the MIP approaches. It is also worth noting that the \% deviation from the best solutions are in favor of the proposed MIP model.

The addition of precedence constraints among the operations seems to make the baseline problems much harder to solve, especially for low densities. Regarding the problem instances BCPC01-BCPC27 the CP did not manage to find any optimal solutions. The same observations can be made for the more dense versions of the problem instances, i.e. $\mathrm{BCPC} 28-\mathrm{BCPC} 81$. For these problems, the CP recorded an average deviation from the best known solutions that ranges from $1.08 \%$ to $1.26 \%$. This deviation seems to decrease as the problem's density increases. Similar trends are observed for the EA as well, but the range is much smaller i.e., $0.24 \%-0.48 \%$, which shows the superiority of the EA, regardless of the density of the precedence graphs. Overall, for the EA an average deviation of $0.28 \%$ was calculated considering the best run per instance. Also, when considering all ten runs per instance the average deviation was $0.46 \%$, while when considering the worst run per instance the average deviation was $0.64 \%$. Lastly, the worst performance of the EA among all BCPC problem sub-groups when considering all ten runs per instance was recorded for the BCPC55-BCPC81 sub-group, with an average deviation of $0.53 \%$.

Regarding the two MIP approaches, the proposed MIP appears superior, with smaller deviations and a higher number of integer solutions, compared to the MIP model of Birgin et al. (2013).

On the other hand, when we compare the CP and the EA, one can observe that the difference on their performance is more significant on the baseline problems (BCPCN01-BCPCN27), rather than the problems with arbitrary precedence graphs (BCPC01-BCPC81). Another interesting remark is that the strengths of CP and EA seem to be complementary. However, it is difficult to explain this behaviour, since it may be the combined effect of many different elements. For example, the constraint propagation during the solution process of specific problem instances for the CP , anomalies of the solution space and the existence of strong local optima for the EA. We also observe that the CP becomes more efficient, when more constraints are added (e.g. more dense precedence graphs).

Based on the above observations, the following managerial insights can be drawn; the arbitrary precedence graphs allow more operations to be executed in parallel that compete for the same machines, whereas for the baseline FJSSP instances the operations of the same job have to be processed one after the other in a linear fashion. In particular, when an operation finishes, it may allow for more than one successor operations to be processed. These operations possibly compete over the same machines that may, or may not, be available yet. Therefore, even though waiting times on the operations might be introduced, the makespan typically reduces with the presence of arbitrary precedence graphs, as more operations can be scheduled in parallel at different machines. Nevertheless, as the precedence graphs become more dense, the makespan increases since the succeeding operations have to wait for more predecessor operations to finish.

## 5 Conclusions

The JSSP and the FJSSP are widely-studied combinatorial optimization problems due to their inherent complexity and the range of real-world applications. A common assumption for both problems is that each operation of a job has up to one successor and one predecessor operation. In practice, the operational execution hierarchies are often not linear and different work flows can be processed in parallel. As a result, multiple dependencies may occur among the job operations. In this paper, we examined the lesser studied FJSSP with arbitrary precedence graphs and we explored the effect of the machine flexibility, and the density of the precedence graphs on the makespan, as well as on the difficulty, to solve the problem.

MIP and CP models were proposed for exactly solving the FJSSP with arbitrary precedence graphs. Furthermore, an EA was presented for producing heuristic solutions, and for solving large-scale problem instances in reasonable amounts of time. The proposed EA is an amalgam of

SS and PR, and uses an efficient local search mechanism for educating the recombined reference solutions, as well as adaptive long-term memory structures for exploiting information gathered throughout the search process. Previous theoretical work for the FJSSP was extended and new methods for estimating the makespan, and for detecting cycles in the solution graphs before the application of relocation moves were provided. Both mechanisms resulted in significant savings regarding the computational effort of evaluating critical path-based neighborhood structures.

Initially, the efficiency and effectiveness of the proposed exact and heuristic solution methods were assessed on well-established FJSSP benchmark data sets. Notably, the CP managed to close the gap and improve the existing lower bounds for many problem instances, especially for those with low flexibility, while the performance of the MIP was inferior. On the other hand, the EA outperformed the current state-of-the-art solution methods. It was able to match the best known solutions and lower bounds for the vast majority of problems, and also produced 32 new best solutions for large-scale hard-to-solve FJSSP problem instances.

The proposed solution methods were also evaluated on the benchmark data set of Birgin et al. (2013). This set of experiments also demonstrated the competitiveness of the proposed solution methods. Regarding the YFJS set, the CP and the EA successfully closed the gaps in short computational times. Furthermore, six problems of the DAFJS set were solved to optimality, while the upper bounds for the majority of the problems were updated. We also observed that within the same time limit, the EA outperformed the CP and produced better upper bounds.

Regarding the FJSSP with arbitrary precedence graphs, we examined the effect of flexibility and density on new benchmark data sets. Overall, the computational results suggested that the presence of multiple dependencies among the operations made the problem harder to solve compared to the baseline FJSSP with linear dependencies. In all cases, the optimality gaps increased dramatically for both the CP and MIP solution methods, especially when the flexibility of the problem instances was high. To the contrary, the proposed EA seemed to scale relatively well within reasonable computational times. Problem instances with high average precedence graph densities were apparently easier to solve compared to those with lower densities. One could speculate that this is due to the increased scheduling flexibility in terms of processing more operations in parallel.

Overall, our results confirmed that as density increases, the makespan tends also to increase, since the succeeding operations have to wait for more predecessor operations to finish. Therefore, one major takeaway is that during the product design phase, it is important to reduce precedence
constraints and also to try to linearize relationships, this will decrease scheduling sensitivity and reduce critical paths. If precedence constraints cannot be avoided, our results indicated that adding flexibility can be a good alternative option to reduce the makespan. For example, our computational experiments indicated that if the flexibility is increased from 1 to 2 (i.e. allowing up to two machines per operation), the average makespan across problems with precedence graphs of various densities was decreased from $38.55 \%$ to $41.46 \%$.

In terms of future research, there are major avenues that the literature could pursue. It may prove valuable to examine the effect of arbitrary precedence graphs when considering other objective functions and operational realities. The presence of multiple dependencies makes scheduling problems harder to solve, and thus it is worth exploring hybrid frameworks that will combine CP with metaheuristics to solve them.

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