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## Review

# Implementation, Adoption, and Perceptions of Telemental Health During the COVID-19 Pandemic: Systematic Review

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## Abstract

**Background:** Early in 2020, mental health services had to rapidly shift from face-to-face models of care to delivering the majority of treatments remotely (by video or phone call or occasionally messaging) due to the COVID-19 pandemic. This resulted in several challenges for staff and patients, but also in benefits such as convenience or increased access for people with impaired mobility or in rural areas. There is a need to understand the extent and impacts of telemental health implementation, and barriers and facilitators to its effective and acceptable use. This is relevant both to future emergency adoption of telemental health and to debates on its future use in routine mental health care.

**Objective:** To investigate the adoption and impacts of telemental health approaches during the COVID-19 pandemic, and facilitators and barriers to optimal implementation.

**Methods:** Four databases (PubMed, PsycINFO, CINAHL, and Web of Science) were searched for primary research relating to remote working, mental health care, and the COVID-19 pandemic. Preprint servers were also searched. Results of studies were synthesized using framework synthesis.

**Results:** A total of 77 papers met our inclusion criteria. In most studies, the majority of contacts could be transferred to a remote form during the pandemic, and good acceptability to service users and clinicians tended to be reported, at least where the alternative

to remote contacts was interrupting care. However, a range of impediments to dealing optimal care by this means were also identified.

**Conclusions:** Implementation of telemental health allowed some continuing support to the majority of service users during the COVID-19 pandemic and has value in an emergency situation. However, not all service users can be reached by this means, and better evidence is now needed on long-term impacts on therapeutic relationships and quality of care, and on impacts on groups at risk of digital exclusion and how to mitigate these.

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## KEYWORDS

telemental health; COVID-19; remote care; telemedicine; mental health; systematic review, implementation science

## Introduction

Since the onset of the COVID-19 pandemic in the first few months of 2020, most countries have experienced a severe disruption of mental health service delivery in its usual forms [1]. Community-based outpatient, day and home treatment programs, prevention and mental health promotion programs, and services for specific age groups, such as older adults, children, and adolescents and people with substance misuse problems, have been among those severely affected at a time of potentially increased demand due to the adverse mental health consequences of the pandemic [2,3].

Mental health care providers around the world responded to the disruption of services in many ways, including the significant and widely documented shift to remote delivery of mental health services to replace in-person consultations [1,4,5]. Telemental health, defined as “the provision of behavioral and/or mental health care services using technological modalities in lieu of, or in addition to, traditional face-to-face methods” [6], including video conferencing, telephone, email or text messaging, has been central to continuing assessment and support in the community. Additionally, technological innovations are helping to address isolation and service disruption in hospital and residential settings [4,7].

Multiple research studies conducted both before and during the pandemic have reported evidence of the effectiveness of telemental health in reducing treatment gaps and improving access to care for a range of service users [8-10]. Findings from studies, often of telemental health programs established for purposes of research, have suggested that, overall, synchronous modalities such as video conferencing are comparable to face-to-face delivery in terms of quality of care, reliability of clinical assessments, and treatment outcomes and adherence [11-15]. Good levels of service user acceptance and satisfaction with telemental health services have also been reported [10]. Successful adoption of telemental health has been described across a wide range of populations (adult, child and adolescent, older people, ethnic minorities), settings (hospital, primary care, community), and conditions [11,13,16]. For certain populations, including some with autism and severe anxiety disorders, and those with physical disabilities or geographical barriers to accessing services, telemental health can be preferable for some service users [6,17], although individuals experiencing

significant social disadvantage or severe mental health problems, such as psychosis, have been found to benefit less [18]. Research suggests that telemental health can also work for group interventions [19]. The attitudes of clinicians who have delivered care via synchronous telemental health appear to be largely positive, with professionals finding it both effective and acceptable [20] and recognizing its potential to enhance communication within and between mental health teams [4,7]. There is also some positive health economic evidence, with several studies suggesting telemental health is no more expensive than face-to-face delivery and tends to be more cost-effective [12]. This approach also appears to be a viable and inexpensive treatment option where access to emergency services is limited, and associations have been found with reduced psychiatric admissions [10].

However, despite this evidence base, integration of telemental health approaches into routine mental health care or the widespread adoption of remote working across whole systems has rarely been reported. Even during the pandemic, adoption of such technologies has been piecemeal, with utilization varying substantially both between and within countries [1,7]. Technological barriers to the wider adoption of telemental health include (1) the risk of digital exclusion of some service users, such as those facing significant social disadvantage or with limited technological access and expertise, and (2) the lack of technological infrastructure and clear protocols within services, impeding the integration of telemental health with face-to-face care [4,21,22]. Other barriers include difficulty in establishing and maintaining therapeutic relationships and in conducting high-quality assessments; service users who lack private space or find participating in sometimes intimate and distressing discussions from home intrusive [4,11,12,18,21-23]. A range of other ethical, regulatory, technological, cultural, and organizational barriers have also been identified, both before and during the pandemic [12,24-27].

The widespread emergency adoption of telemental health since the onset of the pandemic has generated a substantial literature. Numerous commentaries, service evaluations and reports of telemental health innovations, and service user, carer and staff experiences, in addition to a growing number of research studies addressing effectiveness and implementation issues [28-31] have been published internationally. Clinical guidelines have been rapidly produced in a number of countries [32].

A synthesis of the relevant empirical evidence gathered during the pandemic is therefore timely and informative for planning by generating evidence of effects of adopting telemental health across whole populations and service systems rather than in the context of relatively small-scale research studies involving volunteer participants. Capturing the learning and experiences gained through the rapid shift to telemental health will help optimize remote health care in a population that presents unique relational challenges associated with mental distress. It will also help to understand and overcome implementation barriers and inform strategies for improving the flexibility, effectiveness, and efficiency of mental health services through the sustained integration into routine care of telemental health approaches, to ensure that it brings the greatest benefits for patients, carers, and staff.

The aim of this review is to synthesize the international literature specific to remote working in mental health services (as a replacement for or in conjunction with face-to-face service delivery) in the context of early stages of the COVID-19 pandemic. The paper complements our previous umbrella review (systematic review of reviews) of literature on telemental health prior to the COVID-19 pandemic [15]: focusing on the literature from the pandemic period allows us to identify specified learning from the very wide implementation that occurred during this period. Our research questions are as follows:

1. What evidence has been obtained during the COVID-19 pandemic regarding the effectiveness and cost-effectiveness of telemental health and regarding its safety (including adverse events due to breaches of privacy and safety)?
2. What coverage has been achieved through telemental health adoption in the pandemic (including extent of adoption by services and reach among clinical populations in which it is adopted); in which groups and for which service settings is telemental health more or less likely to be implemented successfully; what are potential risks associated with digital exclusion for those not reached; and what barriers and facilitators influence success in implementation?
3. How acceptable are telemental health approaches to service users, carers, and staff as applied during the pandemic, including perceived impacts on therapeutic relationships, communication, and privacy?
4. What innovations and improvements have been introduced to make clinical care via telemental health more effective and acceptable, achieve greater coverage, and address barriers to delivering care in this way? (This includes descriptions and evaluations of specific strategies designed to make telemental health work better than usual delivery, and of adaptations of telemental health to specific settings, such as inpatient wards and crisis services).

## Methods

A systematic review was conducted following the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) statement [33]. The protocol for this review was registered with PROSPERO (CRD42021211025).

## Search Strategy

Four electronic databases (PubMed, PsycINFO, CINAHL, and Web of Science), preprint servers medRxiv, PsyArXiv, Wellcome Open Research, and JMIR were searched for research relating to COVID-19, mental illness, and remote working from January 1 to December 9, 2020. An example search strategy can be found in [Multimedia Appendix 1](#).

This search was supplemented by searching the references listed in included studies for any additional studies that met our inclusion criteria.

## Screening

The resulting list of articles was deduplicated using Endnote [34] and all references were imported into Rayyan [35] for title and abstract screening. Full texts were sourced for articles deemed relevant for inclusion, and these were screened against the full review eligibility criteria. To establish consistency in study selection, title and abstract screening was conducted by 4 reviewers (MS, ZH, JH-S, and LSR), with 100% of included and 25% of excluded references checked by another reviewer (RA). Full texts were screened by 3 reviewers (RA, MB, and MS), with 100% of included and 25% of excluded papers checked by another reviewer (task divided between LG, HJ, JW, PB, and LSR). Any disagreements were resolved through team discussion.

## Inclusion Criteria

### Participants

Staff working within the field of mental health, people receiving organized mental health care for any condition (including addictions, dementia, and intellectual disability), family members or carers of people receiving mental health care (regarding their views on the impact of remote working on the service user, and interventions aimed at reducing carer distress). There are no age restrictions on participants in this review.

### Interventions

Any form of spoken or written communication carried out between mental health professionals or between mental health professionals and service users/family members/unpaid carers or peer support communications using the internet, the telephone, text messaging platforms, or hybrid approaches combining different platforms.

### Comparator(s)/Control

Any mental health communication delivered face-to-face, digitally or remotely, waitlist control, or placebo. Studies comparing different modes of delivery during the pandemic, and those comparing care delivery and outcomes during the pandemic with those before the pandemic were included. Relevant studies with no comparator were also included.

### Outcomes

Qualitative and quantitative outcomes describing implementation effectiveness (including process evaluations) and barriers and facilitators to digital engagement, clinical effectiveness, cost-effectiveness, acceptability (including service user, carer, and staff satisfaction), impacts on communication and



therapeutic relationships, coverage and impacts of digital exclusion, interventions to improve quality or coverage, improvements in quality of life, and economic impacts.

### Design

Any papers that present qualitative or quantitative data from study designs of any type (including relevant service evaluations and case series). If the focus of the study was not solely remote working but the results section contained substantial data relevant to our research questions, these were also included. Any relevant reviews identified in the searches were checked for included research which met our inclusion criteria.

### Exclusion Criteria

We excluded studies that were (1) not specific to the pandemic response; (2) reporting on interventions with patients with primary sleep disorders; (3) reporting on those with subclinical symptoms (unless combined with another included mental health problem); (4) focused on digital interventions such as apps, websites, and virtual reality tools, except where the sole purpose of the digital intervention was to facilitate direct spoken or written communication; (5) focused on interventions aimed at improving the mental health or well-being of health care professionals; and (6) editorials, opinion pieces, guidance documents, protocols, conference abstracts, and letters, with the exception of editorials or letters which contained primary research findings.

No language or location restrictions were applied in this review.

### Data Extraction

Data extraction was supported by well-established implementation science frameworks. A data extraction form was developed based on a brief version of the Consolidated Framework for Implementation Research (CFIR) [36] and the taxonomy of implementation outcomes [37]. We used the higher-level CFIR constructs (see [Table 2](#) in section *Barriers and Facilitators to Telemental Health* for a brief definition of each one of the implementation facets that CFIR constructs capture) to extract data on factors influencing implementation success [38], and the taxonomy of implementation outcomes including acceptability, adoption, and feasibility. We also extracted information deemed relevant based on previous studies conducted by the research team, including an umbrella review of pre-COVID-19 systematic reviews on telemental health and a qualitative study [15,21]. Data extracted consisted of study details, including design and focus of study; gender, ethnicity, age; diagnosis of participants; details of staff occupation; setting and context of study; intervention details, implementation outcomes (including acceptability, adoption, appropriateness,

feasibility, fidelity, cost effectiveness, penetration, and sustainability); barriers and facilitators to implementation; and clinical and safety outcomes. The full data extraction form can be viewed in [Multimedia Appendix 1](#).

Data extraction was completed by 9 reviewers (AP, JW, MS, ER, RA, MT, JM, SS, HJ, approximately 8 studies each) using EPPI-Reviewer 4 [39]. All reviewers were trained on how to extract data to ensure consistency, and extracted data were checked by a second reviewer (RA & NVSJ). The extraction form was first piloted on 9/77 (12%) of included studies to assess usability and content, with amendments made before completing extraction for the whole data set.

### Quality Appraisal

Given the diversity of the included article types and methods, 2 quality appraisal tools were used. Primary research studies were assessed with the Mixed Methods Appraisal Tool (MMAT) [40]. Commentaries and service evaluations were assessed using AACODS (authority, accuracy, coverage, objectivity, date, significance) tool, which appraises the veracity, clarity, acknowledgement of bias, and relevance of the contribution to the field [41]. Study quality was assessed by RA and verified by NVSJ. Disagreements were resolved through discussion.

### Evidence Synthesis

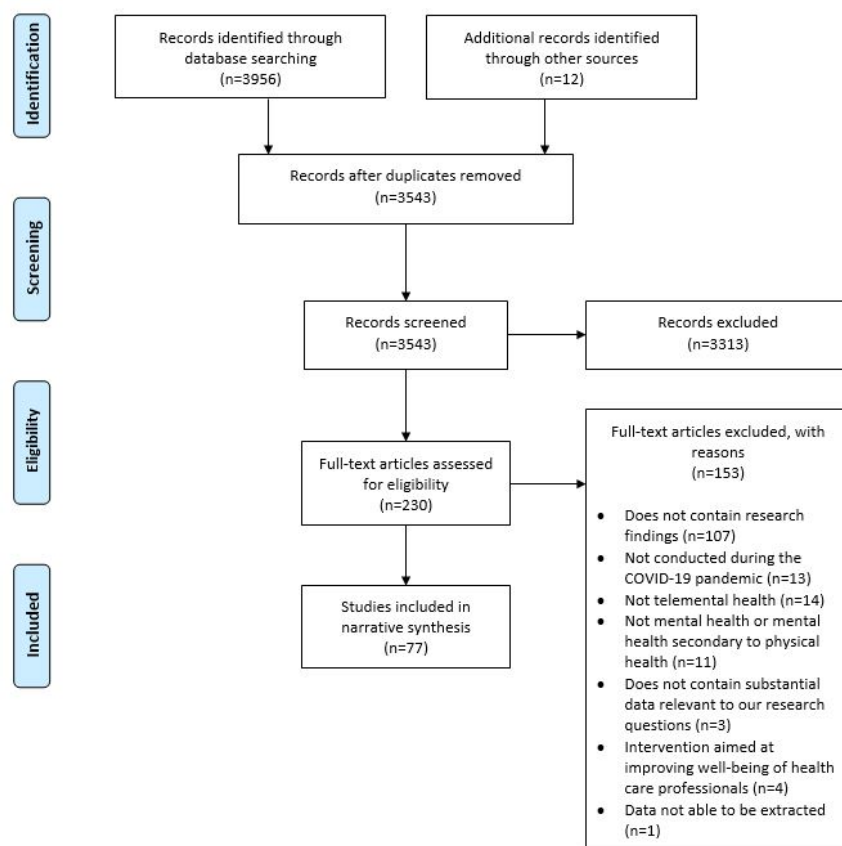
We conducted a framework synthesis of study characteristics and outputs. Study outcomes were tabulated by applying existing implementation science frameworks, that is, the CFIR framework [36], Proctor et al's [37] taxonomy of implementation outcomes; and also by relevant topics/themes that emerged during data extraction. This table-based synthesis of the study outcomes combined a deductive and inductive approach to data analysis by using existing frameworks, while identifying emerging themes. Results reported in this paper include a narrative synthesis of the study characteristics and quantitative study outputs [42] and the tabulated results.

## Results

### Study Selection

A total of 3956 references were identified through searching databases of published papers. medRxiv was the only preprint database where included papers were found (n=10); 1 more relevant paper was identified by a member of the research team and a further paper was found through reference searching of included studies.

A PRISMA flow diagram [33] of the screening and selection process is presented in [Figure 1](#).

**Figure 1.** PRISMA diagram showing screening and included studies.

## Quality of Included Studies

The quality of included primary research studies was moderate to high: 23 out of 48 studies appraised using the MMAT met above 80% of quality criteria, whereas 21 out of 48 met between 50% and 79%. The quality of included service evaluations or audits was generally high: 27 out of 29 studies appraised using the AACODS met at least 4 out of the 6 quality criteria assessed. These include being written by recognized experts; including reference lists; having a clear aim; stating details such as date, location, and limitations; and making a meaningful contribution to the research literature.

## Study Characteristics

Of the 77 studies which were eligible for inclusion in the review (Table 1), 45 were primary research studies, 24 were service evaluations or audits, and 8 were editorials or letters that included data. Thirty-three were conducted in the United States, 9 in the United Kingdom, and 5 each in Australia, Canada, and Spain. Five were conducted across more than 1 country.

Of the 45 primary research studies, 32 involved staff and 9 involved service users. The remaining 4 analyzed service use data (3 evaluated contacts with hotlines and 1 evaluated service use in 1 UK National Health Service [NHS] service provider).

Most studies were conducted in services that worked with people with mixed psychiatric diagnoses (n=30), although we also found studies conducted with groups with a single diagnosis (eg, dementia or eating disorders). Studies could include more than 1 service type, the most commonly studied being community mental health teams (CMHTs) or outpatient settings (n=39), followed by psychology or psychotherapy services (n=17). Inpatient or residential services were included in 15 studies, while 12 included general hospitals. Eight studies included private hospitals or clinics, while 4 explored telemental health use in helplines, voluntary sector services, crisis teams, or veterans' health services, respectively. Five studies did not report any specific setting.

The aims of most studies were either a description of changes made due to the pandemic, new services set up because of the pandemic, or an evaluation of the impact of the pandemic on either staff or service users. The descriptions of changes either focused specifically on the move to telemental health or were wider descriptions of changes to services including the use of telemental health. The characteristics of each of the included studies are shown in Table 1, with a more detailed summary in Multimedia Appendix 2.

**Table 1.** Study characteristics.

Study	Aim of study	Modality used	Mental health problem/diagnosis	Participants (sample size)
Aafjes-van Doorn et al [43]	Survey of therapists' experiences of video therapy during the pandemic	V <sup>a</sup>	Not stated	Staff (n=144)
Anton et al [44]	Description of transition to telemedicine	V, P <sup>b</sup> , TM <sup>c</sup> , E <sup>d</sup> , M <sup>e</sup>	Depression, posttraumatic stress disorder	Staff
Barney et al [45]	Description of transition to telemedicine	V	Mixed	Staff
Békés et al [46]	Survey of psychotherapists' attitudes toward online psychotherapy	V	Mixed	Staff (n=145)
Békés et al [47]	Survey of psychoanalytical therapists' experiences of videoconference therapy during the pandemic	V, P	Mixed	Staff (n=190)
Benaque et al [48]	Description of service changes due to the pandemic	V, P, TM	Dementia	Staff
Berdullas Saunders et al [49]	Description of the use of a psychological helpline	P	Mixed	General population (15,170 calls)
Bhome et al [50]	Survey of staff perspectives on delivery of services to older adults during the pandemic	NA <sup>f</sup>	Dementia	Staff (n=158)
Bierbooms et al [51]	Interviews with health professionals on the sustainability of online treatment after the pandemic	V, TM, O <sup>g</sup>	Mixed	Staff (n=11)
Boldrini et al [52]	Survey of psychotherapists' experience with telepsychotherapy during the pandemic	V, P, M	Mixed	Staff (n=308)
Burton et al [53]	Interviews with people with mental health conditions on their experience during the pandemic	NA	Mixed	Service users (n=22)
Carpiniello et al [54]	Survey to explore the impact of the pandemic on the functioning of mental health services	NA	Mixed	Staff (n=71)
Cheli et al [55]	Evaluation of a crisis intervention for patients diagnosed with psychosis	V	Psychosis and bipolar	Service users (n=6)
Chen et al [56]	Description of changes made to mental health services due to the pandemic	V, P	Mixed	NA (description of service change)
Childs et al [57]	Description of changes made in an outpatient psychiatric service due to the pandemic	V, P	Mixed	Service users
Colle et al [58]	Evaluation of teleconsultation during the pandemic	V, P	Mixed	Service users
Connolly et al [29]	Description of changes to services during the pandemic	V, P	Mixed	NA (description of service change)
Datta et al [59]	Description of transition to telehealth during the pandemic	V	Eating disorders	NA (description of service change)
Dores et al [60]	Exploration of mental health professionals' attitudes regarding information and communications technology use	V, P, O, E	Mixed	Staff (n=108)
Erekson et al [61]	Exploration of use of telehealth in a student counseling service during the pandemic	V	Mixed	Staff
Feijt et al [62]	Exploration of staff experiences of on-line treatment during the pandemic	V, P, O, E	Mixed	Staff (n=51)



Study	Aim of study	Modality used	Mental health problem/diagnosis	Participants (sample size)
Fernandez et al [63]	Survey on the impact of the pandemic for people diagnosed with an eating disorder	NA	Eating disorders	Service users (n=121)
Foye et al [64]	Exploration of the impact of the pandemic on mental health nurses	V, P	Mixed	Staff
Gaddy et al [65]	Exploration of the impact of the pandemic on music therapy professionals	V, P	NA	Staff (n=1196)
Gillard et al [66]	Exploration of the experiences of people with mental health problems during the COVID-19 pandemic	V, P, TM	Mixed	Service users
Gomet et al [67]	Description and review of the implementation of remote working in an addiction outpatient service	P	Substance abuse	Service users
Graell et al [68]	Exploration of the impact of the pandemic on a child and adolescent eating disorders service	V, P, M	Child and adolescent eating disorders	Service users (n=365)
Grover et al [69]	Evaluation of the monitoring of patients with schizophrenia on clozapine during the pandemic	P, TM	Psychosis and bipolar	Service users
Grover et al [70]	Evaluation of the impact of the pandemic on mental health services in India	V, P	Mixed	Staff (n=396)
Grover et al [71]	Evaluation the impact of the pandemic on mental health services in India	V, P	Mixed	Staff (n=109)
Haxhihamza et al [72]	Evaluation of the satisfaction of patients with telepsychiatry due to the pandemic	M	Mixed	Service users (n=28)
He et al [73]	Evaluation of a psychological intervention program	V, P, M, O	General population	NA
Hom et al [74]	Description of the development of a virtual program for an acute psychiatric population	V	Mixed	Staff and service users
Humer et al [75]	Survey of psychotherapists' views on working during the pandemic	V, P, E, M	NA	Staff (n=338)
Humer et al [76]	Survey of psychotherapists view on the use of the internet during the pandemic	V	NA	Staff (n=1547)
Izakova et al [77]	Survey of the impact of the pandemic on mental health experts	V, P	NA	Staff (n=157)
Johnson et al [7]	Survey of the experiences of mental health staff during the pandemic	V, P, M	Mixed	Staff (n=2180)
Jurcik et al [78]	Exploration of how the pandemic affected mental health services	V, P, M	Mixed	Staff (n=8)
Khanna et al [79]	Description of services changes in a trauma service during the pandemic	V, P, M	Posttraumatic stress disorder	Staff (n=21)
Kopec et al [80]	Description of the transition to telehealth in a community mental health service	V, P	Mixed	NA (description of service change)
Lai et al [81]	Evaluation of the benefits of telehealth to people with dementia and their carers	V, P	Dementia	Service users (n=60)
Lakeman and Crighton [82]	Exploration of providing dialectical behavior therapy using telehealth technology	V, P, M	Personality disorder	Staff (n=28)
Lin et al [83]	Evaluation of psychological hotline services set up during the pandemic	P, TM	General population	NA (evaluation of a new service)

Study	Aim of study	Modality used	Mental health problem/diagnosis	Participants (sample size)
Looi et al [84]	Evaluation of the use of psychiatry telehealth in smaller states	V, P, M	Mixed	Staff
Looi et al [85]	Evaluation of the use of psychiatry telehealth in larger states	V, P, M	Mixed	Staff
Lynch et al [86]	Description of change to telehealth in a service for people with psychosis	V	Psychosis and bipolar	Service users (n=64)
McBeath et al [87]	Exploration of the experiences of psychotherapists working remotely during the pandemic	V, P, TM, E	Mixed	Staff (n=335)
Medalia et al [88]	Description of the change to telehealth in a service for people with serious mental illness	V	Mixed	NA (description of service change)
Miu et al [89]	Evaluation of the engagement with telehealth of people with severe mental illness during the pandemic	V, P	Mixed	Staff (n=24)
Olwill et al [90]	Survey of psychiatrists' experience of remote consultations	P	Mixed	Staff (n=26)
Patel et al [91]	Analysis of health record data on the impact of remote consultation during the pandemic	NA	Mixed	NA (description of whole service)
Peralta et al [92]	Evaluation of the effectiveness of teleconsultation use during the pandemic	V, P, TM	General population	NA (6800 interventions)
Pierce et al [93]	Survey of the impact of telepsychology use by psychologists before and during the pandemic	V, P	Mixed	Staff (n=2619)
Probst et al [94]	Investigation of changes to psychotherapy compared with the months before the pandemic	P	Mixed	Staff (n=1547)
Reilly et al [95]	Survey to understand change in practice by health care staff during the pandemic	NA	Mixed	Staff (n=903)
Roach et al [96]	Interviews to understand the experience of people with dementia during the pandemic	NA	Dementia	Service users (n=21)
Roncero et al [97]	Description of the response of a mental health network to the pandemic	V, P, M	Mixed	NA (description of service change)
Rosen et al [98]	Description of transition to telemental health services	V, P	Mixed	NA (description of service change)
Sasangohar et al [99]	Description of implementation of telepsychiatry in a psychiatric practice	V, P, E	Mixed	NA (description of service change)
Scharff et al [100]	Description of changes made by a psychological service during the pandemic	V	Mixed	NA
Schlegl et al [101]	Survey to investigate the impact of the pandemic on patients with bulimia nervosa	NA	Eating disorders	Service users (n=55)
Sciarrino et al [102]	Description of providing trauma-focused treatment using telehealth during the pandemic	V, O	Posttraumatic stress disorder	NA
Sequeira et al [103]	Description of change to services for people with obsessive compulsive disorder during the pandemic	V	OCD	Service users (n=5)
Severe et al [104]	Survey of patients using a mental health service to explore decisions to accept or decline telepsychiatry	V, P	Mixed	Service users (n=244)

Study	Aim of study	Modality used	Mental health problem/diagnosis	Participants (sample size)
Sharma et al [28]	Description of the implementation of a home-based telemental health service during the pandemic	V, P	Child and adolescent services	Staff (n=105)
Sheehan et al [105]	Survey of the experiences of staff working with people with intellectual and other developmental disabilities	NA	Intellectual disabilities	Staff (n=648)
Sklar et al [106]	Exploring the impact of the pandemic on mental health services in Indiana	NA	NA	Staff
Termorshuizen et al [107]	Survey to evaluate the impact of the pandemic on people with eating disorders	NA	Eating disorders	Service users (n=1021)
Uscher-Pines et al [108]	Interviews with psychiatrists to understand how change in delivery has affected mental health care	V, P	Mixed	Staff (n=20)
Uscher-Pines et al [109]	Interviews with clinicians to understand the experience of using telemedicine for opiate use disorder	V, P	Opiate use disorder	Staff (n=18)
van Dijk et al [110]	Description of transforming a day-treatment program for older people into an online program	V	Mixed	Staff
Wang et al [111]	Survey to compare Chinese and US practitioners' attitudes toward teletherapy during the pandemic	V, P	Mixed	Staff (n=329)
Wilson et al [112]	Survey to explore staff perceptions of the impact of the pandemic on perinatal services	V, P, M	Perinatal services	Staff (n=363)
Wood et al [113]	Description of the implementation of group teletherapy for people with first-episode psychosis	V	Psychosis and bipolar	Service users (n=7)
Wyler et al [114]	Exploration of the experience of therapy sessions for people with attention deficit hyperactivity disorder and their therapists during the pandemic	V, P	Attention deficit hyperactivity disorder	Staff and service users (n=60 therapist/service user dyads)
Yellowlees et al [115]	Description of the rapid conversion of an outpatient psychiatric clinic to a telepsychiatry clinic	V, P	Mixed	NA (description of service change)
Zulfic et al [116]	Audit to understand the move to telephone support for people using a community mental health team	P	Mixed	Service users (n=314)

<sup>a</sup>V: video.

<sup>b</sup>P: phone.

<sup>c</sup>TM: text message.

<sup>d</sup>E: email.

<sup>e</sup>M: mobile.

<sup>f</sup>NA: not applicable/not stated.

<sup>g</sup>O: other.

## Data Synthesis

### Barriers and Facilitators to Telemental Health

Implementation barriers and facilitators were categorized using a condensed version of the CFIR framework (see Table 2, where

definitions of the CFIR constructs are also provided). The key findings are summarized below.

**Table 2.** Implementation barriers and drivers for telemental health grouped according to condensed CFIR<sup>a</sup> domains.

CFIR domain	Findings	Example references
<i>Intervention characteristics:</i> Whether the intervention was internally/externally developed, evidence supporting the intervention, advantages compared with other methods of delivery, adaptability, trialability, and complexity	<ul style="list-style-type: none"> <li>Remote care had advantages over face-to-face, for example, making therapy more accessible for certain groups such as service users in remote locations; saving users money on travel; helping therapists get a better idea about the service users' home environment; some users benefitted from the distance, found it easier to communicate openly, and became more independent.</li> <li>The main barriers for clinicians to deliver quality therapy were picking up on nonverbal cues, assessing mental health symptoms, keeping service users engaged.</li> <li>Video and phone calls were the most common modalities; however, studies also reported the use of emails, instant messaging services, apps, videos, and forums.</li> <li>Duration of telemental health appointments were shorter than face-to-face; clinicians reported it required more concentration and was more tiring.</li> <li>In some cases, studies have reported using shorter but more frequent appointments to deal with challenges in remote working (eg, some service users struggling to stay focused). This was also used as a method to increase flexibility.</li> <li>Frequent contacts between sessions helped to build the therapeutic relationship.</li> </ul>	[43,51,56,86,108,109]
<i>Outer setting:</i> Information on whether the organization is networked with others, peer pressure to implement intervention, and external policies and incentives	<ul style="list-style-type: none"> <li>Implementation was commonly due to "stay at home" orders or national lockdowns, or a high level of COVID-19 cases in that area resulting in social distancing requirements.</li> <li>In the United States, health insurers did not always cover telemental health care, whereas in some European countries, insurance cover for telemental health terminated at the end of the first wave of infections.</li> <li>Telehealth service delivery was eased by the relaxation of policy and billing reimbursements during this time.</li> <li>Professional bodies facilitated transition to telehealth by posting guidelines on their websites to assist clinicians.</li> <li>Platform developers worked rapidly to increase capacity.</li> <li>Clinicians identified the need for a video tool that adheres to privacy standards and links with a technical helpdesk.</li> <li>There were also concerns over the reduction in services to support the physical health needs of mental health service users.</li> </ul>	[29,56,57,75]
<i>Inner setting:</i> Information on the structural characteristics, networks and culture of an organization, as well as the implementation climate (eg, capacity for change)	<ul style="list-style-type: none"> <li>Overall, all settings had sufficient capacity to shift to some delivery of telemental health in a short period.</li> </ul>	[76,100,102,105]
<i>Staff characteristics:</i> Information on the following psychological attributes and also on any effects of staff demographic and professional backgrounds	<ul style="list-style-type: none"> <li>There was some variation in acceptability of remote ways of working for staff depending on their therapeutic approaches.</li> <li>Telemental health take-up was dependent on perceived experience of patient (positive or negative), comfort with online platform, previous clinical experience.</li> <li>Some staff felt less confident about professional skills during online compared with in-person consultations, especially those with less clinical experience and those who perceived their patients disliked remote care.</li> </ul>	[43,52,111]
<i>Process:</i> Training provided and any processes put in place to support telemental health intervention, planning, and feedback on progress of implementation	<ul style="list-style-type: none"> <li>The transition to telemental health occurred usually over a short period.</li> <li>Training staff to use platforms was mentioned frequently, as was phoning service users to let them know about the transition to telemental health and how care would be provided going forward.</li> <li>Methods of staff training included courses, shadowing or observing senior colleagues, discussion within clinical teams, facility-level telehealth coordinators, clinical champions providing training, and webinars.</li> <li>Sources of information for staff: colleagues, government guidelines, prepared consent forms, posts on listservs, American Psychological Association, and other official guidelines.</li> <li>New workflows had to be developed to allow staff to access patient records remotely.</li> <li>Despite some training, staff reported lack of support and identified training needs across several studies regarding how to use online platforms and meeting privacy regulations.</li> </ul>	[7,28,44,45,50,59,61,62,74,105,112,115]

CFIR domain	Findings	Example references
<i>Service user needs/resources:</i> Statements demonstrating awareness of the needs and resources of those served by the organization (eg, barriers and facilitators and feedback)	<ul style="list-style-type: none"> <li>• A commonly reported issue was access to technology, particularly among service users with diagnoses such as schizophrenia, service users with a lower socioeconomic status, and older adults (one study mentioned that older adults often lacked access to video software, so preferred phone calls).</li> <li>• Concerns around privacy and confidentiality, and forming a therapeutic relationship may be more difficult when using remote care.</li> <li>• Difficulties for service users to concentrate within a digital environment.</li> <li>• Several studies mention the need for an agreed “Zoom etiquette” for service users, including attire, audio/visual setup, and reducing background distractions.</li> <li>• Stable internet connection was a problem for some service users.</li> <li>• Some clients benefitted from the distance created by online treatment, as they became less inhibited and less dependent on therapist.</li> </ul>	[50,62,77,86,98,116]

<sup>a</sup>CFIR: Consolidated Framework for Implementation Research.

## Intervention Characteristics

Video and phone calls were the most common modalities used for remote care; studies also reported the use of emails, instant messaging services, apps, prerecorded videos and forums (further details about the modality used in each study can be found in [Table 1](#)).

When comparing remote care with traditional face-to-face settings, studies identified advantages for both methods. Benefits for remote care included being more convenient (for both staff and service users), making care more accessible to groups who may previously have been excluded, reducing travel (resulting in both time and cost savings), and helping clinicians understand more about the service user, as they had more insight into their home lives. A further benefit is that more family members were readily able to attend family therapy or family education sessions since care was moved online (eg, [43]). However, clinicians reported difficulties in picking up on nonverbal cues in remote compared with face-to-face care, and that remote care could sometimes require more concentration.

## Outer Setting

Services commonly implemented remote methods of working due to “stay at home” orders or national lockdowns, or due to a high level of cases in their local area. Overall, all settings described in papers had sufficient capacity to make a rapid shift to remote forms of care. Several studies in the United States in particular mentioned the impact of health insurance regarding uptake of telemental health (eg, [56]), as not all insurance providers covered remote care. However, this did change during the course of the pandemic as telemental health delivery was eased by the relaxation of policy and billing reimbursements [56,75]. The change from face-to-face to remote delivery of care was also facilitated by professional societies who posted guidelines on their websites to assist clinicians.

## Staff Characteristics

Enablers for clinician uptake included supporting clinicians by ensuring supervision, supportive leadership, clear communication, keeping track of clinicians’ needs, optimizing physical space for comfort and privacy (eg, using headphones or ergonomic seating), and arranging times away from the computer.

However, staff in several studies reported a lack of initial training for telemental health, and therefore identified training needs regarding the use of online platforms and meeting privacy regulations in particular. In some studies, having no previous experience with telemental health was also found to be associated with higher anxiety [43] and lower uptake [52] of remote care. However, others found that previous experience did not impact clinicians’ views of telemental health during the pandemic [47].

## Process

As telemental health was not commonly used in most services before COVID-19, staff had to rapidly adjust to a new way of working. Several studies discussed the training which was put in place for staff, which included training courses, shadowing, or observing senior colleagues; discussion within clinical teams’ facility-level telehealth coordinators and clinical champions providing training; webinars; and checking official guidelines. New workflows also had to be developed to allow staff to access patient records remotely, and service users had to be informed about the transition to telemental health.

## Service User Needs/Resources

In addition to the needs of staff, service users also identified certain needs and resources to enable them to effectively transition to telemental health care. A commonly reported issue was access to technology, particularly among service users with diagnoses such as schizophrenia (eg, [116]), older adults (eg, [50]), and service users from lower socioeconomic backgrounds (eg, [78]). Service users also reported problems having a stable internet connection to allow for uninterrupted communication, which could negatively impact the therapeutic relationship. Concerns were also raised by both clinicians and service users regarding privacy and confidentiality, and in some cases service users had difficulties concentrating on remote care. Several studies (eg, [86,98]) mentioned the need for an agreed “Zoom etiquette” for service users, including attire, audio/visual set up, and background distractions.

## Implementation Outcomes

Outcomes of the implementation of telemental health have been summarized below using Proctor et al’s [37] taxonomy of implementation outcomes. Further information can be found in [Table 3](#).

**Table 3.** Implementation outcomes summary findings for telemental health.

Implementation outcome	Findings	Example studies
Acceptability	<ul style="list-style-type: none"> <li>Remote methods of care are acceptable to most service users and "exceeded expectations" in terms of satisfaction, but are not viewed as a substitute for face-to-face care.</li> <li>Clinicians and service users consider the intimacy and connection of face-to-face care are not reproducible on virtual platforms, especially for treatments involving nonverbal communication.</li> <li>Beyond the pandemic: further data are needed about longer-term acceptability, observance, quality of care, and satisfaction.</li> <li>Clinician burnout due to more appointments per day and requiring more concentration.</li> </ul>	[7,45,60,64,70,74,76,78,87,91,94,96,97,100,104]
Adoption	<ul style="list-style-type: none"> <li>Remote working was generally well adopted (most service users switched to remote working).</li> <li>A few studies also mentioned lower levels of cancellations/no shows, likely due to not having to travel to the service and the removal of other barriers (eg, difficulty fitting care around school or work).</li> <li>Remote working also had the potential to result in reduced waiting times.</li> <li>Productivity was generally maintained, or in some cases even increased.</li> <li>Some studies showed no decrease, just change in modality and need to modify psychological treatment.</li> </ul>	[7,50,52,54,56,58,61,75,79,81,82,113,114]
Appropriateness	<ul style="list-style-type: none"> <li>Difficulties managing medication prescription during online consultations.</li> <li>Concerns around user engagement and assessing new patients.</li> <li>Harder to assess mental status markers such as hygiene or eye contact, or physical symptoms (eg, of opioid withdrawal). Although it allows to know more about home environment and behavior outside of clinic.</li> <li>Does not capture the richness of in-person interaction.</li> <li>Online felt safer for clinicians providing care to service users at risk for violence and behavioral dysregulation.</li> <li>Not appropriate for patients with auditory or visual impairments, or with conditions such as migraines.</li> </ul>	[56,60,78,82,99,100,112]
Feasibility	<ul style="list-style-type: none"> <li>Links with service user and staff needs and resources, in particular problems accessing technology/private space/stable internet connection.</li> <li>All studies reported good feasibility at least for the short-term emergency response during the pandemic.</li> <li>However, it was not possible to use for specific therapies that require physical presence (role play, collaborative models). Telemental health was less suitable for treating trauma, for clients with severe anxiety, children, and clients with cognitive impairment.</li> <li>Insurance coverage and legal aspects affected feasibility of implementation in some countries. However, most health insurances caught up and started covering costs.</li> </ul>	[7,56,58,62,64,73,74,78,82,94,96,104]
Fidelity	<ul style="list-style-type: none"> <li>No studies explored this area.</li> </ul>	
Implementation cost	<ul style="list-style-type: none"> <li>Limited information about cost of intervention, suggested to be "cost effective" without any presentation of costs.</li> <li>Reduced travel costs.</li> </ul>	[59,70,87,103]
Penetration	<ul style="list-style-type: none"> <li>Prior to the pandemic, few services used telemental health and for those that did, uptake was low. After the first few weeks, most or all of services were conducted remotely.</li> </ul>	[7,54,105]



Implementation outcome	Findings	Example studies
Sustainability	<ul style="list-style-type: none"> <li>• Rates of telemental health use fell as COVID-19 rates declined in the summer of 2020. Links with findings that not all staff and service users would want to continue using remote methods of care after the pandemic ends.</li> <li>• Flexibility is a key advantage of telemental health versus face-to-face care.</li> <li>• There are some aspects of remote working that services would like to keep, as they provide benefits such as being more efficient and enabling access for certain groups.</li> <li>• Some barriers to remote working (such as lack of experience with online methods of care) have been reduced, making it more likely telemental health will continue to some extent.</li> </ul>	[43,64,85,93,95,104]

### Acceptability

Remote care was seen as satisfactory by the majority of clinicians and service users in most studies in the context of the pandemic. A number of studies also reported that telemental health enabled some groups to access care who found it difficult to engage with face-to-face support (eg, [7]). Some clinicians reported that they would also be willing to continue with some aspects of remote care in the future (eg, [43,77]). However, it is important to note that while acceptability was high overall,

this was not the case for all groups; for example, Grover et al [71] reported acceptability rates of around 45% for both clinicians and service users using services in a range of settings in India. Further details of satisfaction and acceptability outcomes are presented in Table 4.

Telemental health services were acceptable to people during the pandemic as a way of continuing their treatment; however, findings from several studies also indicated that participants wanted at least some appointments to be face-to-face once restrictions on in-person contact had loosened.

**Table 4.** Levels of acceptability of telemental health during the COVID-19 pandemic.

Author	Type of service	Service location	Acceptability data
Aafjes-van Doorn et al [43]	Psychology/psychotherapy/counseling service	United States, Canada, Europe (Hungary, Italy, United Kingdom, Germany, Norway, Sweden, Switzerland, Latvia, Ireland)	<ul style="list-style-type: none"> <li>Clinician views: Mainly positive attitudes toward video therapy were reported (mean 3.42 [SD 0.50]; range: 2.31-4.69). Views on video therapy had become more positive since the pandemic (<math>t_{140}=2.06</math>, <math>P&lt;.05</math>); video therapy was still viewed as somewhat less effective compared with in-person therapy (mean 2.19 [SD 0.65]; range: 1.00-4.00).</li> <li>Service user and carer views (reported by clinicians): Only 7% (<math>n=10</math>) thought their patients experienced video therapy negatively. The majority perceived patient experience as either positive (<math>N=88</math>, 63.8%) or neutral (<math>N=40</math>, 28.4%).</li> </ul>
Békés et al [46]	Psychology/psychotherapy/counseling service; private hospital/clinic; CMHT <sup>a</sup> and outpatient services	Canada, United States, Europe (countries not stated)	<ul style="list-style-type: none"> <li>Service user and carer views (reported by clinicians): Psychotherapists reported that their patients had an extremely positive (<math>N=20</math>, 13.8%), positive (<math>N=71</math>, 49%), or neutral (<math>N=40</math>, 27.6%) experience with online psychotherapy. About 7.6% of the psychotherapists thought that their patients experienced online psychotherapy somewhat negatively and none of the psychotherapists reported an extremely negative patient experience.</li> </ul>
Békés et al [47]	CMHT and outpatient services; psychology/psychotherapy/counseling service; private hospital/clinic	Canada, United States, Europe (countries not stated)	<ul style="list-style-type: none"> <li>Clinician views: Challenges included technical/internet problems (64.7%), patients not having a private space (46.8%), risk of patient (44.7%) or therapist (26.3%) getting distracted, difficulty feeling connected to patients (29.5%) or reading their emotions (27.4%), difficulty keeping professional boundaries (23.2%), and confidentiality concerns (16.3%). About 64.2% (<math>n=122</math>) reported their relationships with service users felt as authentic to before COVID-19, 46% felt as emotionally connected, and 64% reported no change to the therapeutic relationship.</li> <li>Service user and carer views (reported by clinicians): Most therapists reported a positive (<math>n=101</math>, 53.2%) or neutral (<math>n=55</math>, 28.9%) patient experience, with only 34 reporting a somewhat negative online therapy experience for their patients (25.8%).</li> </ul>
Benaque et al [48]	Voluntary sector/nonprofit	Spain	<ul style="list-style-type: none"> <li>Clinician views: 81% of clinical staff considered the quality of telemedicine consultations to be either good or excellent; 75% viewed telemedicine visits as equal or better than face-to-face consultations.</li> </ul>
Colle et al [58]	CMHT and outpatient services	France	<ul style="list-style-type: none"> <li>Clinician views: 94.1% of psychiatrists were satisfied with teleconsultations in this context.</li> <li>Service user and carer views: 89.5% of patients were satisfied and 73.3% of patients spontaneously expressed their gratefulness for remote care.</li> </ul>
Dores et al [60]	Psychology/psychotherapy/counseling service	Portugal	<ul style="list-style-type: none"> <li>Clinician views: 21 (out of 71) psychologists (29.6%) considered their experiences to be neither negative nor positive. Most of the respondents considered their experience with digital technologies to be either positive (<math>n=37</math>, 52.1%) or very positive (<math>n=13</math>; 18.3%). None reported their experiences as negative.</li> </ul>
Grover et al [69]	CMHT and outpatient services	India	<ul style="list-style-type: none"> <li>Service user and carer views: 75.5% of patients and family members were satisfied they could remain in touch with the treating doctor. A quarter of patients had difficulty in procuring clozapine, with clozapine not being available in their locality in 15% of cases and 3.4% having to switch their brand. 25% were able to get the absolute neutrophil count done in the previous month.</li> </ul>

Author	Type of service	Service location	Acceptability data
Grover et al [70]	CMHT and outpatient services; inpatient mental health service; private hospital/clinic	India	<ul style="list-style-type: none"> <li>Service user and carer views (as reported by clinicians): 21% reported that non-HCWs<sup>b</sup> in quarantine were dissatisfied, 19.9% reported that HCWs in quarantine were dissatisfied, and 13.5% reported that HCWs working with patients with COVID-19 were dissatisfied.</li> <li>Clinician views: Participants rated their satisfaction with the services they were currently providing to their patients with a mean of 45.8% (SD 28.6) on a Likert scale from 0 to 100.</li> </ul>
Grover et al [71]	Medical colleges, government-funded institutes, general hospital psychiatry units	India	<ul style="list-style-type: none"> <li>Clinician views: Overall satisfaction with the mental health services being catered; the participants rated their mean level of satisfaction as 46.6% (SD 27.6).</li> </ul>
Haxhihamza et al [72]	Day hospital	Macedonia	<ul style="list-style-type: none"> <li>Service user and carer views: 20/28 strongly agreed/agreed that the medical care received was just about perfect; 4 patients agreed that they were dissatisfied with some things about their medical care (1 strongly agreed and 3 agreed); 20 (strongly) agreed that they can get medical care whenever they need it; 20 (strongly) agreed that they have easy access to medical specialists; 4 (strongly) agreed that the wait for emergency treatment was too long.</li> </ul>
He et al [73]	Helplines; online media programs	China	<ul style="list-style-type: none"> <li>Service user and carer views: Feedback from clients demonstrated that more than 50% felt their negative emotions, such as anxiety and depression, were relieved.</li> </ul>
Hom et al [74]	Private hospital/clinic	United States	<ul style="list-style-type: none"> <li>Service user and carer views: Patients who have been discharged thus far (n=10) have also expressed confidence in their aftercare plans; 2 patients who completed the exit survey reported very positive experiences and both rated their care as 9/10.</li> </ul>
Izakova et al [77]	CMHT and outpatient services; inpatient mental health service	Slovakia	<ul style="list-style-type: none"> <li>Clinician views: 69.4% of them have considered it as an adequate form for diagnostics and therapy in the common clinical practice; 51.6% want to use it at a limited level with the defined guidelines in future.</li> </ul>
Johnson et al [7]	All service settings, including inpatient, CMHTs, voluntary sector	United Kingdom	<ul style="list-style-type: none"> <li>Clinician views: A majority (n=818, 74.0% of respondents) agreed/strongly agreed that video calls were suitable to assess progress of existing service users, but only 39.8% (n=442) agreed/strongly agreed that they were suitable for making the initial assessments. A majority (n=725, 65.8%) agreed/strongly agreed that use of remote care had resulted in not having contact with some service users who had not engaged with remote appointments.</li> </ul>
Lakeman and Crighton [82]	Psychology/psychotherapy/counseling service	Australia	<ul style="list-style-type: none"> <li>Clinician views: 32% (n=7) stated they were not confident at all in delivering online DBT<sup>c</sup>, 50% (n=11) reported being "a little" confident and 4 reported feeling confident doing so; 14 respondents identified limited access to the internet, appropriate devices, or internet blackspots as being significant obstacles to engagement.</li> </ul>
Lynch et al [86]	CMHT and outpatient services	United States	<ul style="list-style-type: none"> <li>Service user and carer views: The telehealth acceptance rates of the CP<sup>d</sup> subsample indicated that 90% (n=18) enrolled at the time of conversion agreed to telehealth sessions within 10 days of the service transition.</li> </ul>
Olwill et al [90]	CMHT and outpatient services	Ireland	<ul style="list-style-type: none"> <li>Clinician views: 92% of respondents (n=24) (and 100% consultants [n=12]) reported lower confidence in making a diagnosis. 96% (n=25) agreed that the lack of visual cues affected their assessment of the patient; 70% agreed that they found it more difficult to consider discharging a patient; 88% agreed they found it more difficult to establish a therapeutic alliance with new patients.</li> </ul>

Author	Type of service	Service location	Acceptability data
Sheehan et al [105]	CMHT and outpatient services	United Kingdom	<ul style="list-style-type: none"> <li>Clinician views: 53.3% reported concerns of having to adapt too quickly to new ways of working; 37.9% reported having to learn new technologies too quickly or without sufficient training or support; 45.3% raised concerns around engaging patients with learning difficulties or autism; 23.7% had concerns around safeguarding or risk management; 27.9% reported greater workload than usual.</li> </ul>
Wang et al [111]	Not stated/unclear	United States and China	<ul style="list-style-type: none"> <li>Clinician views: Before COVID-19, 25% of US psychoanalytic practitioners felt mainly negative about teletherapy and 36% felt mainly positive, as compared with only about 9% and 47% of CAPA<sup>e</sup> practitioners, respectively; during the pandemic about 23% of US psychoanalytic practitioners felt mainly negative about teletherapy and about 37% felt mainly positive, compared with about 2% and about 58% of CAPA practitioners, respectively.</li> </ul>
Wilson et al [112]	CMHT and outpatient services; crisis and emergency mental health services; inpatient mental health service	United Kingdom	<ul style="list-style-type: none"> <li>Clinician views: Staff reported feeling less able to assess women attending the perinatal mental health service using telemedicine, particularly their relationship with their baby (43.3%, 90/208), and to mobilize safeguarding procedures (29.4%, 62/211).</li> </ul>

<sup>a</sup>CMHT: community mental health team.

<sup>b</sup>HCW: health care worker.

<sup>c</sup>DBT: dialectical behavior therapy

<sup>d</sup>CP: complex psychosis

<sup>e</sup>CAPA: China American Psychoanalytic Alliance.

## Adoption

Adoption rates were relatively high across studies, with most services or clinicians moving their appointments to remote methods. Rates of adoption of telemental health for service users who were already receiving care at the start of the pandemic ranged from 48% [89] to 100% [44,67,110]. Some studies reported face-to-face appointments still took place if necessary, for example, for initial assessments or for medication reviews (eg, [116]). Most studies that examined impact on attendance reported no adverse effects on attendance rates after introducing telemental health: there was either no difference in missed appointments when comparing remote with face-to-face care [45,86], or nonattendance after adoption of telemental

health decreased [79,91,103]. Further details about adoption of telemental health across studies can be found in Table 5.

While most studies reported high adoption rates, a few studies reported a decrease in attendance: for example, Erikson et al [61] (though possibly because of the university setting) and Does et al [60] identified challenges in retention due to low client adherence, lack of privacy, interruptions at home, lack of appropriate technology, or simply preference for face-to-face contact.

There was also evidence to indicate that adoption rates of telemental health fell as COVID-19 cases decreased (eg, [84,85]).

**Table 5.** Levels of adoption and coverage of telemental health during the COVID-19 pandemic.

Author	Type of service	Service location	Adoption/coverage data
Anton et al [44]	General hospital/physical health service	United States	77% (n=20) of those approached via telephone enrolled in the program, higher than the observed in-person rates of 61%. 80% of patients who were contacted by phone in the hospital agreed to be enrolled, lower than the 98% success rate when staff approaches patients in person at the bedside.  100% of patients who received in person care and 100% on the waitlist (n=5) transitioned to telepsychotherapy.
Barney et al [45]	CMHT <sup>a</sup> and outpatient services	United States	The percentage of provider telemedicine visits increased from 0% to 97%. The number of overall clinic visits did not decline when compared with that a year before (337 visits in March 2019 vs. 332 visits in March 2020). No-show rates were comparable between remote and face-to-face care.
Békés et al [47]	CMHT and outpatient services; psychology/psychotherapy/counseling service; private hospital/clinic	Canada, United States, Europe (countries not stated)	Before COVID-19 an average of 23 sessions (SD 10.58) per week were conducted in person, 3 sessions (SD 2.28) by phone, and 1 session (SD 2.84) online via videoconferencing.  During COVID-19 an average of 7 (SD 7.91) of the in-person sessions changed to sessions by phone, and 15 (SD 10.33) to online sessions.
Benaque et al [48]	Voluntary sector/nonprofit organization	Spain	Initially, average weekly visits dropped from 657 to 254 in the first week after the state of alarm was declared. This drop was of 44% for follow-up visits and 40% for on-demand consultations.  By week 16 the total number of visits (n=514; 78%) was almost up to prepandemic levels.
Boldrini et al [52]	CMHT and outpatient services; psychology/psychotherapy/counseling service; private hospital/clinic	Italy	42.1% (SD 28.9) of their psychotherapy treatments were interrupted during the lockdown.  The remainder of their treatments was primarily delivered via online video (63.7% [SD 38.3]) or telephone (29.1% [SD 25.3]). 7.2% (SD 15.1) of their treatments were delivered face-to-face.
Carpiniello et al [54]	CMHT and outpatient services; inpatient mental health service	Italy	75% of appointments were switched to remote. Telehealth modalities used were mainly phone calls (100% of the Italian Departments of Mental Health), videocalls (67%), or emails (19%), with 41% of units adopting all these means of contact.
Chen et al [56]	General hospital/physical health service	United States	The outpatient psychiatry division switched from under 5% virtual visits in March 2019 to over 97% in March 2020. Productivity was maintained at about 95% of previous levels, with 9206 virtual visits in March 2020.  Between March 30 and April 24, 2020, 30% of the virtual visits were conducted via phone.
Childs et al [57]	CMHT and outpatient services	United States	Before COVID-19, 100% of care was delivered in person. In the first week after shutdown, telehealth comprised 65.45% of visits (100% over the telephone). In the second week, 91.6% of visits were conducted using telehealth (83.49% over the telephone and 15.6% video). By the third week 99% of appointments used telehealth (30% using video). The percentage of appointments using video increased weekly, peaking at 69.9%
Colle et al [58]	CMHT and outpatient services	France	After 2 weeks of teleconsultations, 376 (91.0%) out of the 413 previously planned appointments were performed.
Connolly et al [29]	CMHT and outpatient services; Veterans Affairs service	United States	Daily TMH-V <sup>b</sup> encounters rose from 1739 on March 11 to 11,406 on April 22 (556% growth, 222,349 total encounters). Between March 11 and April 22, 114,714 patients were seen via TMH-V. A total of 88,908 (77.5%) were first-time TMH-V users.  A total of 12,342 mental health providers completed a TMH-V appointment between March 11 and April 22; 4281 (34.7%) were first-time TMH-V users. Daily telephone encounters rose from 6348 on March 11 to 34,396 on April 22 (442% growth).  Daily in-person encounters fell from 57,296 on March 11 to 10,931 on April 22 (81% decrease).

Author	Type of service	Service location	Adoption/coverage data
Dores et al [60]	Psychology/psychotherapy/counseling service	Portugal	During the lockdown period, 17 (15.7%) of the 108 psychologists discontinued therapy and counseling; 53 (58.2%) continued to provide services to most or all of their clients; 23 psychologists (25.3%) decreased the number of clients they saw to a range of between 0% and 25%, and for another 15 psychologists (16.5%) that number diminished to a range of between 26% and 50%.
Erekson et al [61]	Psychology/psychotherapy/counseling service	United States	Attendance rates for individual therapy temporarily dropped by about 35% but climbed to previous levels within 2 weeks. Group therapy attendance dropped by about 30% but did not fully recover, remaining about 15% lower after 2 weeks. The number of clients receiving individual therapy in 2020 dropped by 43%. Between March 22 and April 4, 2020, the service had fewer than half the intakes of any other recent year.
Gaddy et al [65]	Music therapy service	United States	Of the 869 respondents indicating current contact hours, 70.54% reported that they were providing alternative services, including telehealth services (54.81%), virtual music lessons (17.01%), prerecorded songs/playlists (16.98%), and prerecorded video sessions (16.00%). Individual services increased (mean 61.58% [SD 41.26], whereas group services decreased (mean 24.97% [SD 37.56]).
Gomet et al [67]	General hospital: addiction service	France	100% of service users took part in remote care
Graell et al [68]	CMHT and outpatient services; inpatient mental health service	Spain	During the study period, a total of 1818 outpatient consultations were carried out: 1329 (73.10%) by telephone or videoconferencing and 489 (26.9%) face-to-face.
Grover et al [69]	CMHT and outpatient services	India	The majority of the patients reported that they were in touch with their treating doctor (81.5%), with contact initiated by the treating team in 79% of patients.
Grover et al [70]	CMHT and outpatient services; inpatient mental health service; private hospital/clinic	India	Use of teleservices almost doubled during the lockdown period: 206 (52%) participants provided telecommunication services during the lockdown period, 186 (47%) provided free tele-consultation to the general public, and 269 (67.9%) provided free tele-consultation to their patients; 132 (33.3%) were using both voice and video calls (combination of free and paid services), 31 (7.8%) were using only voice calls (combination of free and paid services), and 31 (7.8%) were using only voice calls (combination of free and paid services).
Grover et al [71]	Medical colleges, government-funded institutes mental hospital setting, general hospital psychiatry units	India	Around 25% of institutes began offering telemental health services; 45.9% of institutes reported that telecommunication services continued during lockdown. Mental health services were being provided to people in quarantine (66.1%) and those with COVID-19 infection (59.6%), family members of patients with COVID-19, and those in quarantine (40.4%).
Humer et al [75]	Psychology/psychotherapy/counseling service	Czech Republic, Germany, Slovakia	Among all countries, the combined (personal contact + telephone + internet) number of patients treated on average per week during COVID-19 (mean 18.32 [SD 12.86]) did not differ from the combined (personal contact + telephone + internet) number of patients treated on average per week in the months before the COVID-19 situation (mean 19.35 [SD 13.73]), $t_{337} = -1.506$ ; $P = .133$ .
Humer et al [75]	Psychology/psychotherapy/counseling service	Austria	During the COVID-19 pandemic, face-to-face psychotherapy remained the most abundant treatment modality.
Khanna et al [79]	CMHT and outpatient services	Australia	There was a 3% increase in appointment bookings compared with the same period in 2019. Cancellation/nonattendance rate dropped from an average of 19% last year to 12% for 2020
Kopec et al [80]	CMHT and outpatient services	United States	Prior to COVID-19, Network180 served an average of 2390 patients/month, which decreased to an average of 1921 patients/month during the pandemic. This decrease was noted most significantly in crisis services (averaging 822 patients/month before COVID-19 and 640 patients/month during COVID-19). Telehealth increased from 5% of all services prior to COVID-19 to 84% of all services during COVID-19. The majority of services provided via telehealth were audio only (versus audiovisual), with a ratio of 1.9:1 for crisis services and 4:1 for noncrisis services.



Author	Type of service	Service location	Adoption/coverage data
Looi et al [84]	Psychiatrist telehealth service	Australia	Percentage of consultations conducted using telemental health—ACT: 62% (April), 58% (May); NT: 53% (April), 51% (May); SA: 69% (April), 58% (May); Tasmania: 38% (April), 40% (May)
Looi et al [85]	Psychiatrist telehealth service	Australia	The majority of private practice was conducted by telehealth in April but was lower in May as new COVID-19 case rates fell. Percentage of consultations conducted using telemental health—NSW: 56% (April), 52% (May); QLD: 63% (April), 53% (May); VIC: 61% (April), 59% (May); WA: 51% (April), 36% (May)
Lynch et al [86]	CMHT and outpatient services	United States	<p>The service continued providing all services except community-based coaching via telehealth. 90% of patients with complex psychosis accepted telehealth sessions and maintained their specific treatment plans. 2 opted out of telemental health.</p> <p>Mean comparisons between session attendance and cancellations/no-shows during the 6-week period before and after telehealth conversion showed no significant differences in service utilization.</p>
Medalia et al [88]	CMHT and outpatient services	United States	Tracking the number of RS enrollees with active participation indicated that in the week before telehealth conversion, when shelter-in-place recommendations commenced, participation dropped from 94% to 52%; after telehealth conversion, participation rose from 67% in the first 4 days to 79% after 1 week and to 84% after 2 weeks.
Miu et al [89]	CMHT and outpatient services	United States	<p>A total of 816 participants comprised the analytic sample. A total of 400 converted to telehealth and of those 64 were SMI<sup>c</sup>. The conversion rates from in-person psychotherapy to teletherapy were similar for SMI (n=64, 51.6%) and non-SMI (n=334, 48.3%) groups.</p> <p>The rate at which the SMI group converted from in-person therapy to teletherapy (52%) was not statistically different from that of the non-SMI group (48%) during COVID-19.</p>
Patel et al [91]	All National Health Service Trust services	United Kingdom	<p>From March 2020, in - person contacts reduced substantially from around 9000 per week to 3000 per week in early April 2020. Over the same period there was an increase in remote contacts from around 2500 per week in early March 2020 to around 8000 per week by the end of April 2020.</p> <p>Total clinical contacts per week dropped from around 12,500 in mid - March to around 10,000 in mid - April 2020.</p> <p>The number of unattended appointments was temporarily reduced in April, May, June, and September 2020.</p>
Pierce et al [93]	Variety of MH service settings	United States	Psychologists estimated that telepsychology comprised 85.53% of their clinical work during the pandemic, compared with the prepandemic context when only 7.07% of their clinical work was conducted remotely.
Probst et al [94]	Psychology/psychotherapy/counseling service	Austria	Face-to-face psychotherapies in personal contact were reduced and remote psychotherapies (via telephone or internet) were increased in the early weeks of the COVID-19 lockdown as compared with the months before. Although average increases in psychotherapies via telephone (979%) or via internet (1561%) were dramatic, there was an undersupply of psychotherapy in Austria in the early weeks of the COVID-19 lockdown as the total number of patients treated on average per week was lower in COVID-19 lockdown than in the months before.
Reilly et al [95]	Various service types	United States	<p>There was uptake of telemental health by approximately 80% of respondents by late March or early April 2020.</p> <p>All but 2.11% (19/903) of providers in this study made practice adjustments (transition to telemental health).</p>
Rosen et al [98]	VHA <sup>d</sup> mental health services	United States	<p>VHA provided nearly 1.2 million telephone and video encounters to veterans in April 2020 and reduced in-person visits by approximately 80% when compared with the October 2019 to February 2020 period before the pandemic.</p> <p>By June 2020, VHA had an 11-fold increase in encounters using direct-to-home video and a fivefold increase in telephone contacts relative to before the pandemic. VHA reduced in-person visits by approximately 80% when compared with the October 2019 to February 2020 period before the pandemic.</p>

Author	Type of service	Service location	Adoption/coverage data
Scharff et al [100]	Community-based training clinic providing therapy	United States	The Psychological Services Centre saw an initial retention rate of 82% in the first week of teletherapy, with more clients resuming services in the weeks that followed.
Schlegl et al [101]	Inpatient mental health service	Germany	<p>More than 80% of patients with bulimia nervosa received face-to-face therapy before the COVID-19 pandemic (81.8%) compared with 36.4% during the pandemic (ie, a decrease by 55.5%). Use of videoconference-based therapy increased from 3.6% to 21.8% and use of telephone contacts from 18.2% to 38.2%, whereas the use of additional online interventions decreased from 3.6% to 0%.</p> <p>Face-to-face psychotherapy decreased by 56% but videoconferencing therapy was only used by 22% of patients.</p>
Sciarrino et al [102]	Veterans Healthcare Administration	United States	Approximately 76% of veterans engaged in posttraumatic stress disorder treatment chose to continue despite the COVID-19 pandemic via telehealth.
Sequeira et al [103]	Residential services	United States	<p>After transition to teletherapy, the average daily virtual program census from March 19, 2020, to April 18, 2020, was 3.3 intensive outpatient program patients and 22.4 outpatients. These numbers indicate a slight decrease in intensive outpatient program patients (−0.3/per day) and an increase in outpatients seen per day (+2.7/per day).</p> <p>There was an increase in the outpatient sessions retained and a decrease in the appointments cancelled.</p>
Severe et al [104]	CMHT and outpatient services	United States	Take up for remote care was over 95%; 82.8% (n=202) initially chose to receive psychiatric care through video visits, whereas 13.5% (n=33) chose telephone visits; 1.2% (n=3) decided to postpone care until in-person visit availability.
Sharma et al [28]	General hospital/physical health service	United States	<p>By March 20, 2020, 67% of all outpatient appointments were conducted at home. Most of these appointments were conducted by phone with some TMH sessions. By March 27, 2020, 90% of all outpatient appointments were done at home, predominantly by phone (59%) but increasingly by HB-TMH<sup>c</sup> (31%). One week later (April 3, 2020), these rates were 48% versus 45%, respectively.</p> <p>By March 31, 2020, 98% of faculty completed expedited training and obtained departmental approval for HB-TMH services during the COVID-19 crisis. By April 10, 2020, HB-TMH was offered to all established outpatients for individual visits. Only the crisis clinic continued a regular in-clinic presence.</p>
Sheehan et al [105]	CMHT and outpatient services	United Kingdom	64% were spending at least some time working from their workplace (either solely or in combination with home working); 33.9% were working from home only. Just over a third were at the workplace (n=178, 35.1%) and the remainder (n=147, 28.9%) worked from both home and at the workplace.
Termorshuizen et al [107]	CMHT and outpatient services	The Netherlands and United States	Most transitioned to telehealth care (United States 45%; Netherlands 42%), with fewer still receiving face-to-face care (United States 3%; Netherlands 6%), or not having been able to engage with their provider at all (United States 6%; Netherlands 5%).
Uscher-Pines et al [108]	CMHT and outpatient services and private hospital/clinic	United States	Most of the psychiatrists had transitioned to fully virtual practices. Only a quarter of the participants were seeing any patients in person.
Uscher-Pines et al [109]	CMHT and outpatient services; private hospital/clinic; general hospital/physical health service	United States	Telemedicine use: None (in-person only), 1 (5.6%); phone only, 2 (16.7%); video only, 0 (0.0%); combination of video and phone, 15 (83.3%).
van Dijk et al [110]	CMHT and outpatient services; psychology/psychotherapy/counseling service	The Netherlands	Treatment adherence was 100%.
Yellowlees et al [115]	General hospital/physical health service	United States	By the second day after shutdown, only 8% (n=52) of our appointments were in-person clinic visits, compared with our baseline average of 98%. By the third business day, 100% (n=73) of appointments were conducted virtually, with 92% (n=67) via videoconference and 8% (n=6) by phone.

Author	Type of service	Service location	Adoption/coverage data
Zulfic et al [116]	CMHT and outpatient services	Australia	Some patients still required regular face-to-face reviews, including the 91 patients (29%) who are treated with depot medications and 71 (23%) taking clozapine.

<sup>a</sup>CMHT: community mental health team.

<sup>b</sup>TMH-V: telemental health: video.

<sup>c</sup>SMI: serious mental illness.

<sup>d</sup>VHA: Veterans Health Administration.

<sup>e</sup>HB-TMH: home-based telemental health.

## Appropriateness

There were some concerns raised over the appropriateness of remote care, for example, studies reported difficulties managing medication (eg, [45,108,109]) and concerns around engaging and assessing new patients (eg, [78]). Clinicians also found it harder to assess some physical indicators of mental health status (eg, hygiene, eye contact, physical symptoms of opioid withdrawal) without being able to see the service user in person. However, by contrast, remote methods of working felt safer for clinicians who worked with service users at risk for violence and behavioral dysregulation (eg, [56]). Online care was also not necessarily appropriate for patients with auditory or visual impairments, or with conditions such as migraines.

Staff reported concerns around the management of risk and safeguarding of service users when using remote methods of care (eg, [79,93]). Some helpful features of platforms which were thought to improve safety were using the waiting room function, being able to remove call participants, renaming participants (to protect anonymity), and using the private chat function.

## Feasibility

In general, all studies reported good feasibility, at least for the short-term emergency response during the pandemic. However, some studies reported that telemental health is not suitable for all types of therapy, for example, those that require a physical presence (exposure therapy, role play, collaborative models; eg, [106]). Telemental health may also be less suitable for treating trauma [62,102]; clients with severe anxiety [62], learning difficulties or autism [105]; children [62]; and clients with cognitive impairment [62,90].

## Cost-Effectiveness

There was limited information about costs of implementation of remote care in the included studies and no actual costs of telemental health were reported in the papers. However, initial evidence suggests remote care is not a costly intervention, with 1 paper stating that telemental health is “cost-effective” [69], while another mentions the use of “low-cost technologies” by clinicians [72].

## Penetration

There was widespread penetration (the extent to which telemental health was integrated into mental health services) of remote methods of care delivery due to the COVID-19 pandemic, despite few services utilizing telemental health previously. Services were able to rapidly adapt to this new way

of working, with the majority of appointments conducted remotely after the first few weeks of “stay at home” orders.

## Sustainability

The sustainability of telemental health cannot be completely determined from the included studies, as they present data mostly from the early stages of the COVID-19 pandemic. However, there was some indication that although remote working was widely accepted as a necessity, once restrictions loosened, rates of telemental health use declined (corresponding with the drop in cases in Europe in summer 2020). This correlates with findings that not all staff and service users would want to continue using remote methods of care after the pandemic ends. However, there are some aspects of remote working that both clinicians and service users would like to keep in the future in combination with face-to-face care (eg, [93,104]), as this approach has benefits such as being more efficient, flexible, and enabling access for certain groups (eg, [7,60,62]).

## Clinical Outcomes

Comparing the clinical outcomes of face-to-face and remote care using quantitative measures indicated that telemental health approaches could be as effective as face-to-face care (eg, [55,103]), although it should be noted that most studies were on a small scale. Several studies also reported no psychiatric decompensations after switching to remote care (eg, [86,88]). However, it is important to note that clinical outcomes for telemental health were not comparable for all service users; for example, Dores et al [60] found that a quarter of psychiatrists reported poorer clinical outcomes after switching to remote care. Another study also indicated that only one-third of clinicians felt as though telemental health consultations were comparable to prepandemic sessions [114]. A full presentation of the clinical outcomes reported in included studies is shown in Table 6.

Although the quality of therapeutic relationships reported by studies was generally good, clinicians reported problems reading patients' emotions (eg, [43]) or feeling less connected to the service user compared with face-to-face sessions (eg, [56]). Clinicians also reported difficulties regarding feeling and expressing empathy remotely. Other challenges to therapeutic relationships when using remote care included a lack of client engagement, possible misunderstandings due to lack of nonverbal signals, common context, or not having a clear idea of patients' physical state (alongside reduced privacy).

**Table 6.** Studies which reported clinical outcomes of telemental health.

Item	Type of service	Country	Clinical outcomes
Cheli et al [55]	Psychology/psychotherapy/counseling service	Italy	<ul style="list-style-type: none"> <li>5/6 patients reported a reliable change index (<math>\geq 1.96</math>) in the primary outcome (Symptoms Checklist 90 [SCL-90] total score), and 1 reported a stable symptomatology.</li> <li>All the patients reported a significant decreasing trend in the Depression, Anxiety and Stress Scale (DASS-21) total score (secondary outcome), as determined by Kendall <math>\tau</math> (<math>P &lt; .001</math>).</li> </ul>
Dores et al [60]	Psychology/psychotherapy/counseling service	Portugal	<ul style="list-style-type: none"> <li>Comparing remote to in-person care (psychologists): 65 (71.6%) considered the results to be more or less the same, 4 (4.4%) reported obtaining better results with at-distance sessions, and 22 (24.2%) considered that at-distance sessions have yielded worse results than in-presence sessions.</li> <li>Comparing remote with in-person care (service users): Remote and in-person sessions were more or less the same (<math>n=71</math>; 78.0%). Six (6.6%) of the respondents reported receiving better feedback (ie, the clients preferred the online sessions), and 1 (1.1%) received much better feedback. Even so, 13 (14.3%) psychologists received worse feedback from their clients about this type of intervention.</li> </ul>
Erekson et al [61]	Psychology/psychotherapy/counseling service	United States	<ul style="list-style-type: none"> <li>Comparing current students (who received telemental health) with those in previous years (who received face-to-face care) found that students in previous years were not significantly different in their achievement of reliable improvement compared with those in 2020 (<math>\chi^2_{23}=10.43</math>, <math>P=.015</math>).</li> <li>However, students in previous years were significantly more likely to deteriorate than those in 2020 (<math>\chi^2_{23}=8.48</math>, <math>P=.04</math>).</li> </ul>
Gomet et al [67]	General hospital/physical health service (addictions service)	France	<ul style="list-style-type: none"> <li>13 out of the 16 patients did not relapse during the data collection period.</li> </ul>
Lai et al [81]	Day center (dementia service)	Hong Kong	<p><i>Patient outcomes</i></p> <ul style="list-style-type: none"> <li>The MoCA<sup>a</sup> scores in the intervention group (who received additional services using video conference, rather than telephone only) remained largely stable, whereas the MoCA scores for the control group fell after the 4-week study period (<math>F_{1,58}=17.97</math>, <math>P&lt;.001</math>, <math>\eta^2=0.24</math>).</li> <li>Quality of life scores were higher for the intervention group by the end of the study period (<math>F_{1,58}=5.54</math>, <math>P&lt;.05</math>, <math>\eta^2=0.49</math>).</li> <li>Scores on behavioral and psychological problems remained stable for both groups.</li> </ul> <p><i>Caregiver outcomes</i></p> <ul style="list-style-type: none"> <li>Improvement in both physical and mental status of the caregivers was identified—(<math>F_{1,58}=60.30</math>, <math>P&lt;.001</math>, <math>\eta^2=0.51</math>) and (<math>F_{1,58}=49.13</math>, <math>P&lt;.001</math>, <math>\eta^2=0.46</math>), respectively—a reduction in perceived burden (<math>F_{1,58}=19.04</math>, <math>P&lt;.001</math>, <math>\eta^2=0.25</math>), and an increase in self-efficacy (<math>F_{1,58}=17.30</math>, <math>P&lt;.001</math>, <math>\eta^2=0.23</math>).</li> </ul>
Lynch et al [86]	CMHT <sup>b</sup> and outpatient services	United States	<ul style="list-style-type: none"> <li>During the 12-week study timeframe, the subsample of participants with complex psychosis remained psychiatrically stable; there were no psychiatric decompensations or referrals to a higher level of care.</li> </ul>
Medalia et al [88]	CMHT and outpatient services	United States	<ul style="list-style-type: none"> <li>There were no psychiatric decompensations after conversion to telehealth.</li> </ul>
Sequeira et al [103]	Residential services (obsessive compulsive disorder)	United States	<ul style="list-style-type: none"> <li>There were overall trends in reductions of scores of the Yale-Brown Obsessive-Compulsive Scale (Y-BOCS), The Centre for Epidemiologic Studies Depression Scale (CES-D), The 7-item General Anxiety Disorder-7 (GAD-7), and Distress Intolerance Index (DII) across all patients, indicating that the telemental health program was effective in reducing symptoms of obsessive compulsive disorder, anxiety, and depression.</li> </ul>

Item	Type of service	Country	Clinical outcomes
Wyller et al [114]	Mental health team and outpatient services	Switzerland	<ul style="list-style-type: none"> <li>For about 1 in 3 cases, therapists reported that they felt the sessions were at least fairly comparable to pre-COVID-19 sessions or that the restrictions were not particularly problematic.</li> </ul>

<sup>a</sup>MoCA: Montreal Cognitive Assessment.

<sup>b</sup>CMHT: community mental health team.

## Social Outcomes

One study [81] compared social outcomes in a trial comparing telephone-only care with caregivers of older adults with neurocognitive disorder, with supplementary video care to both carers and service users. Findings indicated that those who received both telephone and video support had greater resilience, better cognitive functioning, and a higher quality of life.

## Organizational and Care Delivery Outcomes

Improved communication was noted between staff when using telemental health when compared with traditional face-to-face care, as the use of online file sharing or discussion platforms facilitated communication between staff (eg, [74,105]). The use of online methods also facilitated staff training and some staff reported that remote working resulted in a better work-life balance (eg, [59]).

## Discussion

### Summary of Findings

This review collated evidence regarding the implementation and outcomes of remote working in mental health services in the context of the COVID-19 pandemic. Most studies indicate a relatively high level of activity, suggesting that at least in the services studied in higher-income countries, much mental health care can be shifted to telemental health in a crisis. Services mainly reported using a mixture of phone and video calls, with both service users and clinicians varying in their preference for these modalities. There were some indicators of reduced numbers of missed appointments, potentially due to the greater convenience of remote care, which may make access to services easier for some service users.

There was reasonable acceptability across the studies, at least in conditions where the alternative may have been no contact with services at all. However, there were situations where telemental health may be less acceptable, including for new patients, physical health aspects of care, and for service users without a private space at home to use for therapy. Telemental health also may not be as feasible for certain types of support, including support which needs a physical presence such as exposure therapy or role play. This finding reflects those in a systematic review by Turgoose et al [117], which found that service users had concerns around managing emotions during exposure tasks without the physical presence of a clinician. There was also evidence that telemental health may not be feasible for some clinical presentations, including some service users with psychosis, learning difficulties, or autism. Clinicians also reported a decrease in their ability to develop and maintain

a strong therapeutic relationship with service users, due to being unable to pick up on nonverbal cues and a lack of connectedness, something which was also identified in a review conducted prior to the pandemic [118]. The acceptability levels found in this study are not dissimilar to previous studies (eg, [15]), even though the participants in the current studies are less likely to be volunteering to pilot a new type of care and more likely to be using telemental health because they have no alternative.

Few formal investigations of how to improve implementation were identified in this review, which may reflect the rapid nature of research conducted during the pandemic. However, some strategies for improving adoption/penetration/acceptability may include staff training, the use of telemental health champions, strategies for introducing service users to technology, and providing some simple guidance on how to use it best, identifying situations or populations when telemental health is not a good idea and those where it might be better. There was also a lack of fidelity assessments when therapies had to be adapted to fit telemental health delivery formats; therefore, little is known about the consequences of these adaptations.

Our interpretation of this pattern of findings is that the successful delivery in a pandemic of telemental health should not necessarily be seen as confirmation that people are happy with this mode of delivery long-term, as some of the identified problems may become more serious over time, and reports of being satisfied may have reflected awareness that at the time of the study, it was difficult to offer care by any other means. The longevity of these changes will ultimately turn not only on information technology, safety, and quality, but also on whether policy changes will support the reimbursements and regulatory adjustments implemented during the current crisis [29,57].

### Implications for Future Research

There was a lack of reporting in included studies of trying to identify and reach those patients who are at increased risk of digital exclusion (Textbox 1). The needs of those at risk of digital exclusion are still largely underreported in both pre-COVID-19 [15] and COVID-19-specific literature and should be made a priority for future research. Studies also included little information regarding the cost-effectiveness of telemental health implementation. Further research is needed to explore the differences in cost (both to the service and to the service user) between face-to-face and telemental health care. Further research can also formally compare (rather than simply observe) different delivery support strategies that can improve the implementation and potentially also the clinical effectiveness of telemental health, including for specific conditions and service user groups.



**Textbox 1.** Lived experience perspective commentary.**Lived experience commentary by Karen Machin and Raza Griffiths, members of the NIHR Mental Health Policy Unit's Lived Experience Working Group.**

Systematic reviews aim to give an overview of research findings around a particular topic, although, as in this review, they may find that many of the primary studies are of moderate to low quality. At times of intense pressure, such as those presented by the COVID pandemic, overviews may be welcomed, and researchers may feel a need to respond promptly. This urgency creates a potential for gaps to be overlooked.

The main concern for us is around service user involvement, which has been acknowledged as key to good quality research, but has still not become the default for research teams. Participatory approaches are largely absent from the reviewed studies, with service user and carer views “reported by clinicians” ignoring the likelihood of misunderstandings and service user views being skewed by unequal power dynamics. There is no statement about the involvement of lived experience researchers in the review itself either. While some researchers may not wish to expose their personal experiences, it is important to be clear about the level of involvement within all studies.

Service users can shine a spotlight on aspects of mental health support of importance to people who rely on services which may otherwise be missed. Their lack of involvement in this review may be one reason why only one out of 41 primary research studies reviewed looks at the voluntary sector, and none at peer support or social care. It is unclear if this is a result of the review process itself or a lack of evidence. Had service users been involved, this fundamental gap might have been explored at an earlier stage.

The review does identify some factors that can help determine how useful or accessible telemental health is for different groups of people. However, an analysis linking these factors to broader underlying factors such as poverty would be more helpful.

Further research is needed to ensure future service planning can more accurately assess which elements of telemental health work well, why, and for whom, and to have service user involvement integral to the whole process from beginning to end.

Finally, there is scope to conduct big data studies to identify who is not accessing remote care or those at risk of disengaging, and potential comparisons for matched groups to try to compare effectiveness across a range of settings, as this could be done more quickly than in clinical trials while respecting patient preference.

**Strengths and Limitations**

The studies included in this review identified outcomes across different settings and health care systems, which may help findings generalize to different settings. This review also captured recent findings on the use of telemental health during the COVID-19 pandemic, allowing findings to be used to improve both existing and future models of remote mental health care.

However, it is also important to take some limitations into account when interpreting the findings from this review. First, the results from quality assessment indicated that while around half of primary research studies and the majority of the service evaluations were high quality, around half of primary research studies were scored as moderate to low. This reflects the short nature of studies and often quick turnaround from data collection to publication. Some studies were also published in preprint form and therefore had not undergone peer review. The majority of studies used cross-sectional data, rather than more rigorous methods. Second, there was a lack of high-quality quantitative evidence for the clinical effectiveness of telemental health care. Clinical effectiveness outcomes were only reported in 9/77 included studies, with some of these findings only based on qualitative evidence or a small number of service users. It is also important to note that the voices of those who dropped out of care may not be included.

The short time scale for data collection and assessment of changes in practice in included studies could also be viewed as a limitation of this research, as it is not clear if changes will be sustained over time or in other contexts (eg, lower-income countries). We also recognize that the search dates do not cover the whole of the pandemic to date; however, as plans for the medium- to long-term adoption of telemental health are currently being made in several countries, we think it best to make the findings from this research available promptly. Research was also not inclusive of those not accessing or using remote technologies, meaning there is a risk of those at risk of digital exclusion being forgotten when taking the findings of this review into consideration.

We also designed this review to be conducted rapidly to ensure results would be relevant and quickly available, therefore we chose to search 4 databases and not all studies were independently double screened by blinded researchers. Although quality assessment was conducted by 2 reviewers independently, they were also not blinded to the previous decision. However, we are confident that the rigor of our searches and inclusion of preprint servers meant that the papers included are representative of the literature on this topic.

**Conclusion**

Telemental health was a largely effective method to enable continuation of mental health support during the COVID-19 pandemic. While most reported outcomes were positive, telemental health was not feasible for all types of support and may not be acceptable to all service user groups. A blended approach combining face-to-face and telemental health care may be the most desirable service model for future care. The need remains for higher-quality evidence regarding the clinical effectiveness of telemental health and how uptake can be improved for groups at risk of digital exclusion.

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## Conflicts of Interest

NS is the director of the London Safety and Training Solutions Ltd, which offers training in patient safety, implementation solutions and human factors to healthcare organizations and the pharmaceutical industry. The other authors have no conflicts of interest to declare.

## Multimedia Appendix 1

Supplementary Table 1 - PubMed search strategy.

[\[DOCX File, 14 KB-Multimedia Appendix 1\]](#)

## Multimedia Appendix 2

Supplementary Table 2 - Details of study characteristics.

[\[DOCX File, 45 KB-Multimedia Appendix 2\]](#)

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## Abbreviations

**AACODS:** authority, accuracy, coverage, objectivity, date, significance (tool)

**CFIR:** Consolidated Framework for Implementation Research

**CMHT:** community mental health team

**MMAT:** Mixed Methods Appraisal Tool

**NHS:** National Health Service

**PRISMA:** Preferred Reporting Items for Systematic Reviews and Meta-Analyses

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